City of Haverhill, Massachusetts

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Consolidated Annual Performance and Evaluation Report (CAPER)

January 1, 2026 – June 30, 2026/September 2026

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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Program Year 2025 (PY25) actually took place from January 1, 2026- June 30, 2026. The Program Year was extended through September 30, 2026, given delays in getting Program Year 2025 off the ground, due to Congressional budgeting delays, the longest federal government shutdown on record, fiscal uncertainty, and HUD staffing changes, along with City factors.

The City received a greatly reduced amount of Program Income (PI), compared to the record amount of the prior year (PY2024), with $27,171.08 in all, down from over $410,000 in PY24 PI.

A majority of CDBG Public Services subrecipients met or exceeded anticipated Plan goals. A few non-profits fell short of goals largely due to a compressed timeframe of this delayed program year. A well-led Inspectional Services Department conducted 1,714 separate Code Enforcement visits within the Target Area, almost 85% of a very lofty goal of 2,025 units. Many homelessness goals were met or exceeded by talented and dedicated non-profit partners. The City also spent the greatest amount of CDBG funds (over $334,008) on housing rehabilitation, as it traditionally has in prior years, when counting Rehabilitation Administration expenses. $146,388.49 was expended on actual housing rehabilitation activities in PY25.

Other CDBG goal metrics were not close to being met, particularly in regards to *Housing Production and Economic Development.* Due to dramatically rising housing prices, the City was only able to qualify one (1) applicant (due to the 80% Area Median Income limitations) under the CDBG-funded First Time Home Buyer project. CDBG Public Improvement Project goals were achieved, however.

The City managed to stay within the confines of its 20% Administrative activities cap, spending 17.12% of this past year's CDBG allocation on administrative and planning activities and salaries. *The City also stayed below the 15% maximum threshold for Public Services.*

The City fell short of its goal of having 83% of PY25 CDBG funds spent within the CDBG Target Area (over 74% of non-Administrative funds were expended in the Target Area). *and/or on Low-Income clients (over 98.8%).*

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and

explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)
Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Maintain Housing Stock	Affordable Housing	CDBG: $	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		6	0	0.00%
Maintain Housing Stock	Affordable Housing	CDBG: $	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	22	0	0.00%			
Maintain Housing Stock	Affordable Housing	CDBG: $	Rental units rehabilitated	Household Housing Unit	48	0	0.00%	8	0	0.00%
Maintain Housing Stock	Affordable Housing	CDBG: $	Homeowner Housing Rehabilitated	Household Housing Unit	120	3	2.50%	28	3	10.71%
Maintain Housing Stock	Affordable Housing	CDBG: $	Other	Other	15	0	0.00%			
Promote Neighborhood-Based Economic Development	Non-Housing Community Development economic development and jobs	CDBG: $	Facade treatment/business building rehabilitation	Business	9	0	0.00%	2	0	0.00%

Promote Neighborhood-Based Economic Development	Non-Housing Community Development economic development and jobs	CDBG: $	Jobs created/retained	Jobs	200	0	0.00%	47	0	0.00%
Promote Neighborhood-Based Economic Development	Non-Housing Community Development economic development and jobs	CDBG: $	Businesses assisted	Businesses Assisted	120	0	0.00%	54	0	0.00%
Provide other non-housing necessities	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	11125	0	0.00%	2697	0	0.00%
Provide other non-housing necessities	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	200	0	0.00%			

Provide other non-housing necessities	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Homelessness Prevention	Persons Assisted	0	0		18	0	0.00%
Provide Shelter and Services for Homeless	Homeless	CDBG: $	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		105	0	0.00%
Provide Shelter and Services for Homeless	Homeless	CDBG: $	Homeless Person Overnight Shelter	Persons Assisted	225	0	0.00%			
Provide Shelter and Services for Homeless	Homeless	CDBG: $	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	5	40	800.00%	138	40	28.99%
Provide Shelter and Services for Homeless	Homeless	CDBG: $	Homelessness Prevention	Persons Assisted	500	0	0.00%	75	0	0.00%
Provide Shelter and Services for Homeless	Homeless	CDBG: $	Housing for Homeless added	Household Housing Unit	30	0	0.00%			

Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	90000	6770	7.52%	50000	6770	13.54%
Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	750	0	0.00%			
Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	250	0	0.00%	421	0	0.00%

Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Facade treatment/business building rehabilitation	Business	0	0		1	0	0.00%
Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Direct Financial Assistance to Homebuyers	Households Assisted	18	0	0.00%	4	0	0.00%
Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Homelessness Prevention	Persons Assisted	100	0	0.00%			

Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Buildings Demolished	Buildings	4	0	0.00%	1	0	0.00%
Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	2600	111	4.27%	2025	111	5.48%
Stabilize Neighborhoods + Increase Owner-Occupancy	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: $	Other	Other	0	0		1	0	0.00%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

giving special attention to the highest priority activities identified.

Around one-third (32.32% *or* $327,698.95) of CDBG funds spent in Program Year 2025 (PY25) were for housing rehabilitation activities, both for Single-Family and Multi-Family dwellings. This is consistent with the PY25 Annual Plan and Consolidated Plan which anticipated these Projects being the greatest amount of the budget. Some of these Project Activities were aided financially by Program Income that was received during Program Year 2025. Housing Rehabilitation efforts directly support the goal of Maintaining Housing Stock in the city, traditionally a main thrust of the City's Community Development program.

Another 22.55% of CDBG expenditures in Program Year 2025 were attributed to benefiting Low-Moderate Income areas through various targeted Public Improvements.

Together, these two areas of focus involve more than half of the overall CDBG expenditures (54.87%) this past Program Year.

Overall, over 74% of non-administrative PY26 CDBG funds were expended within the Target Area, on a Plan goal of 80%.

Support for Public Service activities represent another major priority that is reflected in the overall CDBG expenditure rate, *with over $142,000 (over 13.2%) invested into the community to directly serve low-moderate income residents' needs.*

Homelessness Prevention goals were also exceeded in this Program Year, thanks to dedicated funding and partners.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG
White	1,289
Black or African American	306
Asian	14
American Indian or American Native	3
Native Hawaiian or Other Pacific Islander	0
Total	**1,612**
Hispanic	924
Not Hispanic	688

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

These numbers of families assisted with Community Development Block Grant (CDBG)-funded activities in Program Year 2025 (PY25) reflect the overall diversity of Haverhill at large. This data testifies that CDBG funds are reaching their intended target audiences.

More than 57% of families assisted through CDBG identified as Hispanic/Latino, which is representative of the average demographics of Haverhill's Target Area neighborhoods, although higher than the city's overall demographics (which is around 28% Hispanic/Latino). Around 19% identified as Black/African American, an increase from last year's 17% in Program Year 2024. Just under 80% identified as White (including Hispanic/Latinos who identify as White), a slight year-over-year decrease in keeping with demographic trends (for example, PY2024 served 82% White).

This data underscores the importance and demonstrates the effectiveness of City and CDBG-funded subrecipients conducting outreach to Target Area communities and minority groups in particular.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,584,446	1,094,300

Table 3 - Resources Made Available

Narrative

Due to prior year unspent funds and Program Income (albeit more modest than the Prior Year), the City was fortunately able to spend in excess of its original plan, expending over $1 million in Program Year 2025.

All CARES Act funds (100% of CDBG-CV) have been fully and successfully expended.

The City easily met its HUD-mandated threshold of holding no more than 1.5 times its annual CDBG award on the books (totaling all unexpended CDBG funds from all prior years) during its annual May 'Timeliness Test.' Given its spending rate, the City has already essentially met this mark for the upcoming year, carrying in around $346,000 of unexpended CDBG funds into Program Year 2026. The Program Year 2025 Annual Action Plan had estimated around $375,000 in Prior Year unexpended funds, along with $200,000 in Program Income (PI). The actual PI amount received in PY25 was way down from that figure.

$215,539 of $221,793 in the City's annual allocation of HOME funds in the last Program Year (2025) were obligated for Haverhill Housing Authority and Centro de Apoyo Familiar projects. Including a small amount of HOME Admin costs ($6,654), all $221,793 in the City's formula allocation of HOME funds were obligated. Over the past year, previously committed HOME funds of $250,000 from the past two funding years (FFY2023 and FFY2024) were expended on the acquisition of 512 Washington Street in the Mount Washington neighborhood. This project will ultimately yield 4 new units and 3 rehabilitated units from an existing mansion to create a total of 7 new affordable homeownership units. NOTE: This expendiure of $250K in prior year HOME funds that actually occurred in PY25 is shown in the chart above. The City did not yet actually expend the $221,793 in PY25 HOME funds, but will next year for already obligated projects.

All HUD Section 8 funds were fully utilized by the Haverhill Housing Authority for rental assistance, more than $5.9 million, even more than last year.

Over 6/7ths (85.8%) of all CDBG funds were spent on Low-Moderate Income people or places (households or Census tracts). The remainder, mostly Code Enforcement and some other spot activities, was categorized as Slum/Blight assistance. Over 74% of Program Year 2025 non-administrative CDBG funds were spent within the defined CDBG Target Area.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CDBG TARGET AREA	83	74	A unexpectedly high amount of housing rehabilitation requests emanated from outside the Target Area

Table 4 – Identify the geographic distribution and location of investments

Narrative

In addition to Public Improvements and Code Enforcement all being exclusively Target Area-based activities, the majority of Housing Rehabilitation activities are undertaken in the same Target Area neighborhoods which demonstrate the greatest housing need and housing stock deficiencies. $78,345.16 of $140,078 or 55.93% of CDBG-funded housing rehabilitation activities in Program Year 2025 occurred in the Target Area.

By and large, Public Service and Economic Development activities have the Target Area as their locus. For example, most of the non-profit organizations delivering CDBG-funded services to low-to-moderate income clients are located in the urban core of the city, and most of their program delivery occurs in this same general area. Some CDBG Economic Development Activities (such as Facade Improvement) are Target Area specific, and the City's investment in MakeIT Haverhill reflects its status in the heart of the Target Area. This is in keeping with the Plan goal of promoting economic development that is neighborhood-based.

While short of the Program Year 2025 Annual Plan goal of having half of all CDBG funds invested into both the Lower Acre and Mount Washington areas, the City still managed to invest over 24% of its PY25 CDBG funds into the Lower Acre and another nearly 8% into Mount Washington, comprising almost a third of all CDBG PY25 funds going into these chronically-disinvested areas/neighborhoods.

NOTE: Various Administrative totals (i.e. CDBG Rehabilitation Administration and CDBG Program Administration costs) are excluded from these calculations.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

As intended, the City's CDBG funds leveraged millions of other federal, state and private resources to help achieve Goals. For example:

-HOME- FFY2024 HOME funds supported Habitat for Humanity's acquisition over the past program year of a mansion and grounds in the Mount Washington area at 512 Washington Street, which will be converted into seven (7) affordable homeownership units, 3 in the rehabilitation of the former manse and construction of two other new duplexes. In addition, $80,000 in HOME Funds helped the Haverhill Housing Authority rehabilitate a vacant 4-unit dwelling in Riverside at 335 Groveland Street, and Centro de Apoyo Familiar prepare for construction an affordable two-unit townhouse homeownership units at the end of Curtis Street in the Mount Washngton area.

-*Vacant Property Registry funds- These funds* again successfully supported the efforts of the City's Vacant Property Manager, tracking and monitoring of derelict vacant sites.

-MassWorks Infrastructure Grants- See attachment in 'Other Actions' section

-State legislative earmarks from the FY26 budget included important funds often leveraged by CDBG -- see attachment

-The City is utilizing $700,000 in Congressionally-Directed Funding Economic Development Initiative (CDF-EDI) funds through HUD for improvements to the grounds at the Winnekenni Recreation Area, with around $100,000 expended in the past year. New CDF-EDI funds of $1 million have been announced and are being established for a new City water collector well project that should double the City's water capacity. The City also recently received $1 million in CDF-EDI funds for roadway improvements on Washington Street, which will occur after completion of construction activity affiliated with the megaproject on Merrimack Street. These funds are also in the process of being set up.

-Safe Streets for All- This program has 2 grant projects underway in Haverhill totaling over $575,000, to improve pedestrian infrastructure along Main Street/Route 125 near Downtown as well as by the Columbia Park affordable housing project by the Acre.

-American Rescue Plan (ARP)- see attachment in 'Other Actions' section.

-Lead Hazards Capacity Building Grant- see attachment in 'Other Actions' section.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	150
Number of Non-Homeless households to be provided affordable housing units	0	0
Number of Special-Needs households to be provided affordable housing units	0	0
Total	**0**	**150**

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	18	23
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	42	17
Number of households supported through Acquisition of Existing Units	0	1
Total	**60**	**41**

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Discuss how these outcomes will impact future annual action plans.

Include the number of extremely low-income, low-income, and moderate-income persons

served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	0	0
Low-income	0	0
Moderate-income	2	0
Total	**2**	**0**

Table 7 – Number of Households Served

Narrative Information

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

During the past Program Year, Haverhill experienced a disturbing spike in homelessness exacerbated by the housing crisis and in-migration. There are too many vacant properties, public facilities, parks, alleys and buildings, rears of shopping plazas, and open spaces now frequented by homeless residents, although Haverhill has a strong shelter system.

Haverhill's homeless underclass is sadly diverse: old, middle-age and young; men and women; representing different ethnic and sociological backgrounds, but with some common threads: domestic violence; criminal histories; low or no income; evictions; family illness, especially mental illness; vagrancy; lack of family support or connections; job loss; and current or past substance abuse and/or addictions. Some progress has been made in reducing the number of homeless heroin and fentanyl addicts, many of them younger adults living out in city streets, parks, makeshift tents, in cars and vacant properties as well as shelters. A transient population wanders through town routinely, sometimes by commuter rail to the end of the line here. The most notable trend in the past year has been an increase in homeless elders needing shelter, some from condemned units or victims of rising rents and economic pressures.

The City works in strong partnership with homeless serving agencies, referring individuals to various community resources. Activities the City has supported with Program Year 2025 CDBG funds include a continuum of organizations that do yeoman's duty in battling homelessness overnight, in the morning, and afternoon, such as: Emmaus' Mitch's Place overnight homeless shelter (IDIS Activity #1526), which sheltered 58 unduplicated individuals totaling 138 bed nights with $12,225 from CDBG Public Services funds; Community Action Inc.'s morning Homeless Drop-In Center (IDIS #1518), which served and assisted 85 unduplicated homeless and indigent individuals with $13,225 in CDBG funds; and the Common Ground Cafe (IDIS #1523) on Winter Street, which served indigent and/or homeless individuals every afternoon.

The City, through its Community Development and Police Departments, regularly participates in monthly 'Unsheltered' calls organized by Emmaus with Community Action, Eliot Community Services and other partners. These calls discuss topics and opportunities, but also assess individual needs of known homeless client cases and jointly find solutions.

Efforts

Critical services from Community Action's Homeless Drop-In Center were supported by grant funding of $75,000 (up from $60,000 the year prior) from the Wadleigh Foundation, with support by City CDBG funds. Meanwhile, over the last year, Common Ground Ministries continued their growth and expansion of their services to the homeless as well, aided by a new elevator that enables more access to programming on their 2nd and 3rd floors. This Public Improvement project was partially funded with $10,000 from CDBG (IDIS #1502). Portable shower and laundry facilities for the homeless remained popular as well (allowing up to 20 minutes per shower room and up to 2 bags a day for laundry). The City worked with Common Ground to resolve wastewater issues there. Electrical generators were previously added to Emmaus and Common Ground facilities through CDBG-CV remain available to provide operational sustainability during climate change-related and other emergencies. All of these noted facilities and CDBG sub-recipients strive to become personally acquainted with the homeless individuals they serve, and to try to relate to them on an interpersonal basis. This level of one-on-one interaction allows providers to assess the individual needs of these homeless. These providers work tirelessly to connect these clients with appropriate services and ultimately to permanent housing. All of the City's CDBG-funded agencies are expected to share information about available resources and services in the community.A monthly Unsheltered meeting occurs, in which Emmaus, the Drop-In Center, Common Ground, Eliot Community Services, City, Police, State agencies such as Department of Transitional Assistance (DTA) and others discuss trends, policies and even complex individual cases of homelessness and those on the streets.

Addressing the emergency shelter and transitional housing needs of homeless persons

Some of the City's success in combatting and treating chronic homelessness has been partly negated by new homelessness caused by opioids, migrants/transients, mental illness and evictions often due to rising rents and economic conditions.

In all, Emmaus' Mitch's Place Emergency Overnight Shelter housed 292 unduplicated individuals over the past Program Year, up from 248 the prior year. 38 of these extremely low-income and chronically homeless individuals were placed into permanent housing.

However, Emmaus' efforts with Rapid Rehousing again paid notable dividends. Rapid Rehousing placed 48 households into permanent housing in Program Year 2025-- off the streets and out of the shelter. At Emmaus' Family Shelter, 41 unduplicated families are served and housed at any one time. Notably, 50 families overall were placed into permanent housing by Emmaus family shelter programs during PY25.

The City seeks and utilizes partnerships with several agencies, developers and programs about the need to create additional housing for the homeless. Unfortunately, no new housing units for homeless or other low-income households were constructed during this past Program Year.

Those entering the Continuum of Care (CoC) through the Coordinated Entry (CE) system are evaluated for benefits maximization. These clients receive housing stability assessments and referrals as appropriate in order to address their most urgent needs to prevent chronic homelessness. Referrals are

made to CAP agencies, as well as visiting medical providers and legal service outfits (such as Northeast Legal Aid) that provide 'pro bono' assistance to prevent homelessness. CDBG and/or American Rescue Plan Act (ARPA) funds have supported several of these agencies.

Other emergency shelter and housing strategies include: networking amongst CoC members to address needs; emergency assistance to prevent evictions, especially State Residential Assistance for Families in Transition {RAFT} funds; use of funding and networks outside of CoC including North Shore Homelessness Action Group; collaboration with State offices; diversion funds; utilization of State Home Base for prevention and diversion; Housing Court legal representation (typically less than 4% for renters); physical help in locating apartments; and working with prison release programs.

CE, operated regionally by Emmaus, is utilized as both a process and an evaluation tool to identify people before they become homeless, using one common application (many use virtual gateways). Over the past Program Year, Emmaus continued implementing Vesta and Vestimator Homeless Information Management System (HMIS) tools. Emmaus has also retained needed Haitian Creole language capacity.

Incidences of overdose in local shelters remain high. Emmaus is fortunately equipped with Narcan to deal with routine overdoses, and has a close relationship with City Emergency Services (Police/Fire/EMT).

I- Rapid Rehousing + Coordinated Entry

Emmaus no longer administers Emergency Solutions Grants (ESG) for the North Shore region, as these funds are now only with the Balance of State Continuum of Care (CoC). In its place is the Rapid Rehousing program. Through this $270,000 in funding, 29 of the most chronic of chronically homeless persons were placed into permanent housing units by Emmaus. The established (CE) Coordinated Entry system is designed to assess the needs of homeless individuals and efficiently place them among various agencies. A CE Program Manager for the Balance of State CoC operates out of Haverhill at Emmaus, doing comprehensive assessments of homeless individuals' needs at two Homeless Assessment Centers- one for women, one for men. As lead agency for the Coordinated Entry (CE) program, Emmaus has continued to grapple with operating their shelter at significantly higher average costs due to inflation. There is a need for 'emergency' shelters, providing unconditional shelter for homeless individuals in the Merrimack Valley. This is in contrast to so-called 'dry' shelters, which only cater to those who are not drinking alcohol or under the influence of drugs. Unfortunately, the main shelters in Lowell are usually 'dry' facilities, and the Daybreak shelter in Lawrence operated as a substance-abuse/detoxification only facility for a while. Emmaus by contrast, operates emergency shelters open to all comers. As a result, homeless individuals unwilling or unable to participate in substance abuse prevention programs often flock to Haverhill in order to get basic shelter through Emmaus. As stated before, the city is seemingly drawing transient homeless from outside communities, including from New Hampshire and Maine, for similar reasons. The termination of tent cities in the region leads some homeless individuals migrating to Haverhill. These difficult and troubling dynamics require regional solutions. Haverhill does not have

adequate resources to deal with handling a disproportionate share of the region's homeless population. Emmaus is challenged by policy changes from the Balance of State CoC, which has chosen to only allow 30 days of case management and moving costs from its Rapid Rehousing housing funds. Many clients require more assistance than this after housing placement. As a result, this program is somewhat hampered by these policy restrictions, and around $40,000 in these funds went unused and were returned because they could not serve the program's 'preferred' clients. The City seeks to get more involved in Balance of State policy making in the next year.One of the City's proudest accomplishments during the COVID-19 Pandemic was preventing a 'super-spreader' outbreak among the homeless. These best practices are still driving improved operational efficiencies today.

II- Homeless Facilities Overview

Multiple CDBG-funded sub-recipients have interacted on a daily basis with Haverhill's homeless, both sheltered and unsheltered, in PY25. Mitch's Place (IDIS #1526) continues operating as a 40-bed facility on 2 floors. The Homeless Drop-In Center (IDIS #1518) continued to operate certain Monday-Friday mornings out of the basement of the Universalist Unitarian Church on Ashland Street in the Highlands neighborhood near the Lower Acre, a walkable distance from Mitch's. Managed by Community Action, the Drop-In provides breakfast, occasional bagged lunches, socialization, service referrals, transit connections, health care screenings, personal financial administration, benefits counseling/financial oversight (if so court-appointed) among other services. Similarly, Common Ground Cafe (IDIS #1523) is walkable from the Drop-In Center as well. The Cafe provides coffee, meals, snacks, socialization and counseling services throughout the afternoon, providing free amenities to the homeless, along with a clothing thrift store. Showers and laundry facilities for the homeless are among the services at Common Ground. A new elevator partially supported by CDBG (IDIS #1502) is adding access to additional services on upper floors. A non-inclusive PY25 listing of shelter, transitional housing, and permanent housing facilities for chronically-homeless populations reveals the following: Emmaus SHI (Supportive Housing Initiative) affordable housing program for 10 formerly homeless families; Emmaus 41 Welcome Street Section 8 project- 20 formerly homeless individuals, with a priority for elders; Emmaus Family Shelter- 54 households (over 130 residents); Emmaus' Mitch's Place- now 40+ individuals per night/average; New England Center for Home and Veterans (formerly Veterans Northeast Outreach Center)-- 25 homeless veterans' beds. The City also can get ready an emergency shelter at the Citizens Center on Welcome Street during extreme weather emergencies or other disasters.

III- Homeless Point-In-Time count

The 2026 Homeless Point-in-Time (PIT) Count was held overnight in Haverhill on Wednesday, January 28 into the early hours of January 29, 2026 (last Wednesday night of January). This count is notable as a combined effort from Emmaus, the Haverhill Police Department, Community Development, Eliot Community Services and other partners after weeks of planning and coordination. The results for the 2026 PIT count revealed thirty-one (31) unsheltered individuals living on the streets in January (some of whom refused to be sheltered for various reasons and preferences), up from 30 the prior year. While a diverse lot, most homeless were White males. Some of these individuals have been chronically

homeless and living permanently outdoors. Since that PIT count, the City and Emmaus have witnesses a notable and alarming spike in the number of unsheltered homeless, along with an increase in homeless elders. A more recent number from the end of summer 2026 revealed this number doubling to 62 unsheltered persons.Emmaus's Mitch's Place emergency overnight shelter has routinely operated at a 40-person capacity per night. Emmaus is seeing more homeless men than women, and more and more of their guests have mental illness issues.

IV- Emergency Resources

The City was fortunate during this past year, with few house fires and other emergencies. In most cases, recovery leads to extensive and lengthy renovations of months not weeks. Many affected residents required extensive hotel stays or other temporary-to-long-term replacement housing. The Police have also been doing more emergency drop-offs at Mitch's Place over the past year, given their encounters with individuals needing shelter.The City, Community Action, Emmaus and others continue to press for more seamless handoffs from the American Red Cross after their immediate disaster response. Providing short-term emergency management is crucial but not sufficient given the long-term needs these situations create. Some landlords involved were not that motivated in rehousing their tenants, some of whom were already facing eviction. Long-term homelessness is bad enough, but fires and other issues also can create new homeless individuals in an instant. More emergency housing services funds will be needed as the City tries to design a program through CDBG to serve fire victims (IDIS #1517). The major impetus for this is to prevent homelessness from minor fires due to a lack of smoke and/or carbon dioxide alarms or small emergency repairs, often in the overnight or weekend hours. CDBG funds help the Fire Department replace smoke alarms onsite after a minor fire so that families can remain in their homes after a minor fire incident, directly preventing homelessness. The loss of the Best Western motor lodge in Haverhill due to a troublesome and delayed reconstruction will challenged these resources, but renovation and construction of the new hotel is now complete. Furthermore, the City is evaluating the small-scale emergency housing, quarantine and shelter potential being offered in church halls, commercial establishments and schools. Use of the Citizens Center for emergency shelter remains on the table, although this is only for emergency situations.Street outreach to chronically homeless or unsheltered remains very effective. New resources on the mental health front, from both Eliot Community Services and clinicians embedded within the Haverhill Police Department, are assisting greatly.The City's Public Health Department has conducted over the past year virtual training sessions for Emmaus staff on first aid, Narcan administration and other health concerns.

V- HOME Base

Massachusetts' HomeBase program has been a very positive tool, along with the Front Door Diversion Program that is keeping families out of shelter. 76 families have been diverted from family shelter through HomeBase funds. In addition, these families benefitted from over $140,000 in flex funding to address their various needs.

Helping low-income individuals and families avoid becoming homeless, especially extremely

low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The City works in close partnership with various agencies to create more seamless referral pipelines for individuals emerging from state custody, incarceration, and health facilities in order to prevent them from becoming homeless. Also, several CDBG-funded PY25 Public Service activities specifically address these concerns, as well as keeping families and individuals out of homelessness, including:

-Community Action's Homeless Drop-In Center (IDIS #1518)- $13,225- which helped stabilize 85 homeless and near-homeless individuals by connecting them with critical resources and providing morning indoor shelter, nutritious breakfast and socialization every morning at the Universalist Unitarian Church on Ashland Street;

-St. Vincent dePaul of St. Gabriel (St. James) Parish's Rent and Utility Assistance Program (IDIS #1522)- $14,534- which helped 12 individuals avoid eviction with rental assistance;

-St. Vincent dePaul All Saints Mount Washington Family Assistance Program (IDIS #1521)- $ 10,086.11- which helped 11 individuals avoid imminent eviction with rental assistance;

-Salvation Army's Comprehensive Emergency Services Program (IDIS #1536)- $10,000- which referred 1,100 individuals to various social services through a large daily meals program;

-Emmaus' Mitch's Place Emergency Shelter (IDIS #1526)- $12,225- which provided overnight shelter and services to 58 individuals totaling 138 bed nights, moving several of these clients out of homelessness;

-In addition to food, Common Ground Ministries (IDIS #1523) Facilities improves hygiene and health of indigent residents through their shower and laundry facilities, working through staff and volunteers to move guests away from homelessness. The City funded $10,000 to help an elevator project that will connect more disabled guests with services and referrals (IDIS #1502).

-Ray of Light (Surrender Room) Recovery Centers (IDIS #1539) connected 40 substance abuse addicts with shelter and housing providers, including some coming out of treatment facilities.

-Northeast Legal Aid helped scores of households avoid homelessness by eviction through its Haverhill Citizens Center satellite office last year, This activity was supported by $50,000 in the City's expiring American Rescue Plan (ARPA) funds.

State and Other Resources

In addition, the City has valuable relationships with other non-City funded agencies that are not contracted sub-recipients. Many of these agencies work with populations being discharged from institutional systems of care or are at risk of homelessness, including: Lawrence CommunityWorks, counseling those at risk of foreclosure in Spanish and English; Social Security Office in Haverhill, providing disability payments. This office is in the Riverside area adjacent to Merrimack Health hospital; Department of Transitional Assistance (DTA) in Lawrence, providing cash assistance and short-term shelter assistance. The Massachusetts Executive Office of Housing and Livable Communities (EOHLC) has dedicated staff out-stationed at these facilities to provide entry into the State's shelter system, including Emmaus' family shelter; Several Haverhill client families of the Department of Transitional Assistance (DTA) office in Lawrence were diverted out of shelters through HOME Base, Section 8 and other tools. Through the State budget and supplemental budgets, the State added resources to the Residential Aid for Families in Transition (RAFT) program. Community Action and Emmaus are usually able to assist these cases. Department of Children and Families (DCF), the State child welfare agency; Emmaus still receives homeless referrals from hospitals and mental health providers (such as Vinfen) even outside of the Merrimack Valley region. Sometimes these referrals bring additional funds, but often add to a budgetary burden for Emmaus. HomeBase funds are provided by the State to provide stabilization services for clients. HomeBase allowances have increased to $30,000 for qualified clients, along with case management. Emmaus administers HomeBase funds.On July 28, 2026, State Housing Secretary Juana Matias visited Emmaus with City leaders and CDD staff to discuss State resources and policy changes and ideas that could make resources for the homeless more efficient and effective.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City employs various strategies and engages partners to help homeless persons and families transition to permanent housing, access affordable housing units and prevent a return to homelessness.

The City promotes affordable housing lotteries, which the State mandates for properties receiving affordable housing tax credits. Many near-homeless Haverhill individuals have had little way of participating or knowing about these lotteries previously. Unfortunately, there were no such large multi-unit housing lotteries over the past year, other than for a unit or two.

Through the regional system of Coordinated Entry (CE), assistance is provided at the community level to inform people of availability of housing and services across the county. Each entry point has staff dedicated to CE and access to all available resources. The City and Balance of State Continuum of Care (CoC) and its North Shore members will continue to collaborate and to refer clients as needed to intensive voluntary case management services.

Along with Community Action, Emmaus' Family Shelter, and CoC-funded entities, many agencies have increased job training, financial literacy/credit counseling, digital/IT training, health and wellness, and educational opportunities on an individual basis, working with MassHire Career Centers and MakeIT Haverhill in order to help obtain employment. There are combined programs with ESOL and job training and GED/HiSet.

The City remains engaged with regional efforts dedicated to homeless and unaccompanied youth, which typically represents the cohort of homeless that is most difficult to identify. The School Department's dedicated McKinney-Vento liaison remains involved in order to provide quality referrals for homeless and unaccompanied youth*, utilizing over $20,000 in HUD support.* Post-Pandemic mass absenteeism among students is taking attention away from the McKinney liaison's focus on homelessness. The other significant demand on the McKinney representative was connecting Haverhill Public School households to emergency resources such as food, rent and utility assistance. Concern over possible Trump Administration amendments to CDBG contracts dissuaded the Haverhill Public Schools for utilizing CDBG funds to which they were previously awarded for this purpose.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Haverhill Housing Authority (HHA) directly operates over 440 State-funded/assisted units at scattered sites throughout the City, mostly in the CDBG Target Area. HHA also administered 467 Section 8 rental assistance vouchers over the past year, which are used in private dwellings scattered around the city, as well as an additional 42 Mobile Rental Voucher Program (MRVP) slots used by community-based non-profit providers, mostly through the Massachusetts Department of Mental Health (DMH).

There was no funding for any additional slots or vouchers last year compared to the previous year. HHA also administers 58 federal public housing units and programs in neighboring Groveland, with 61 HHA units in total there, along with 126 units in Georgetown. As of the most recent VMS report, the Haverhill Housing Authority (HHA) distributed just under $6 million in Section 8 Housing Vouchers last year (an overall increase of almost half a million in expenditures). HHA utilizes the CHAMP system for their waiting lists for units; this system is administered by the Commonwealth (Executive Office of Housing and Livable Communities (EOHLC).

The City will continue to seek ways to solicit and address the needs of public housing residents. For example, the City's Public Health Department provides regular health check-ups and screening services to HHA residents. The City will provide community Resource Guides to HHA tenants. In addition, the City is examining adding emergency generators for Julian Steele and other complexes through CDBG funds.

Many HHA residents continue to be served by free (ARPA-funded) bus transit offered by the Merrimack Valley Regional Transit Authority (MVRTA).

A great number of capital upgrades are being undertaken by the HHA on their exsting and aging housing stock. Projects occurring over the last Program Year include: new structural repairs at Bradford Terrace, as well as installation of energy-efficient heat pumps; new bathrooms at the Hilldale family units; and renovations of 10 empty housing units at the front facade of the Washington Square complex, with 4 of these units being compliant with Americans with Disabilities Act (ADA) standards.

The City frequently attends meetings of the Haverhill Housing Authority Board. During PY25, the HHA worked on getting vacant or cleared-out units back online, with a priority being those 10-12 vacant units in the front facade of the Washington Square complex that required relocation for tenants while emergency structural repairs were made. This project will be completed over the next year. Over a dozen different significant capital programs are underway.

Improvements that address public housing residents' needs include a digital retrofit at HHA properties. WeWork will provide reliable, lower cost, high-quality internet connectivity over the next year or two for residents. although design and installation has been slower than expected. HHA also successfully launched a new online tenant rent portal during the past year that makes it easier for residents to

quickly pay their rent, check on their status, set reminders, etc.

The extremely long waiting lists for Haverhill Housing Authority (HHA) units are measured in years, not months. This dynamic remains of critical concern for the City and many Haverhill residents.

Washington Square Enhancements

The City applied for and was recently awarded a $1.9 million MassWorks Infratructure Grant to make surfacing and other pedestrian upgrades to the plaza at Washington Square directly in front of HHA's administrative offices and 78 elderly housing units. The notorious cobblestone surfacing of this plaza has gotten even more uneven and dilapidated over time and forms a tripping hazard that many seniors avoid. This shovel-ready project, fully-designed with American Rescue Plan Act funds, will help reengage HHA senior residents with this important and centrally-located outdoor community space.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The HHA applied for and was awarded a HUD grant last year of $85,000 to continue the Congressionally-funded Family Self-Sufficiency (FSS) program. The FSS program is designed to place some rental savings into savings accounts to fund down-payments for future home purchases, among other uses. There are now 33 participants in this FSS program as of the end of PY25, with over $12,000 per month being escrowed. HHA residents are made aware of the City's First-Time Home Ownership and health/wellness programs and other State offerings as well, through the distribution of flyers and notices. The FSS Coordinator helps tenants receive training and services to improve their economic self-sufficiency. The FSS Coordinator also provides coaching and develops local strategies to connect participating families with public and private resources to build savings, gain employment and achieve financial independence.

Additionally, a Resident Services Coordinator remains on the job and fully engaged with many HHA residents. This post was first hired by HHA in 2022 through AgeSpan (formerly Elder Services of Merrimack Valley) from a multi-year State (Department of Housing and Livable Communities) grant.

There is a Resident Seat on the 5-person HHA Board, which holds regular monthly public meetings. The Tenant Representative on the Board makes management aware of the views and concerns of residents and vice versa. This more directly involves residents in management decisions and policies. Members of the Section 8 Program also have their own Resident Advisory Board, which provides feedback on the Section 8 program to HUD. A new Tenant Organization at Kennedy Circle in Riverside dissolved. However, an existing Tenant Council at the HHA's South Webster senior complex (Bradford Terrace) continues to thrive.

The HHA will continue to assist with the current housing crisis, by means of securing any additional HUD voucher programs suitable to the needs of the Haverhill community. Section 8 remains an efficient and

viable program to deal with rent assistance and to prevent homelessness.

HHA residents were referred to Community Action Inc. (CAI) for various supportive services, including job training, ESOL and credit and other financial literacy skills. HHA and CAI have Downtown headquarters next door to each other in Washington Square.

Actions taken to provide assistance to troubled PHAs

Not Applicable- The Haverhill Housing Authority is not classified as a 'troubled' Public Housing Authority and is well managed.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Several public policies may effectively serve as barriers to affordable housing. These include: lead-based paint regulations; exclusionary zoning; foreclosure laws; fire, stretch energy and ADA building codes; choice-limiting action; certain environmental review requirements; inflation and tariffs, and taxes.

In terms of lead-based paint, the costs of mitigation can be exorbitant, dissuading some developers and even homeowners from moving ahead with worthy rehabilitation or needed expansion projects. Some landlords have left apartments vacant over lead-based paint concerns. Other owners routinely avoid renting to households with young children due to fears of liability over lead poisoning, despite these actions being egregious Fair Housing violations.

Actions taken to overcome these barriers include usage of CDBG funds for deleading properties through the HRCCP, as well as connection with MassHousing's 'Get the Lead Out' program. A State-reimbursed agent for "Get the Lead Out,' the City processes applications and oversees the privately-selected lead contractors as part of its program administration. *The CDD also makes strategic housing rehabilitation decisions with respect to disturbing lead-based paint. As detailed below, $72,207.44 in CDBG funds were directly expended for de-leading actions in PY24, an increase from Program Year 2024. This does not include $145,400 in MassHousing's Get the Lead Out program funding.*

A prior lack of a coherent Inclusionary Zoning policy previously hurt affordable housing development. Actions taken to overcome these barriers include: adoption of Smart Growth zoning principles, such as the Waterfront Overlay District; submission and approval of the MBTA Communities zone (which provides multi-family housing by-right near transit); approval of the Haverhill:2035 Master Plan; Housing Development Incentive Program [HDIP] implementation to drive market rate housing in Gateway City downtowns; adoption of a 5-Year Housing Production Plan in 2025; and most notably, reformed Inclusionary Zoning regulations. This proposal allows developers a choice either to pay into a Housing Trust Fund that could supplement local formula HOME funds or to construct affordable units, providing a density bonus, in comparison to neighboring communities.

Foreclosure laws intended to protect lenders have been a common link in creating abandoned properties that are blighting influences on neighborhoods rich and poor. These vacant properties can drive down property values for entire neighborhoods and often pose significant public safety issues. Actions taken to overcome this include: maintaining a Vacant Property Manager to maintain the City's Vacant Property registry; pursuing property Receiverships in Housing Court to complement greater identification, working with the Attorney General's office, prevention and rehabilitation efforts; and most importantly, aggressive Code Enforcement *efforts (IDIS #1464). In PY 2024, Tolemi Software's*

automated vacant property predictive analysis tool (Building Blocks) continued to be utilized.

I-Actions to Remove Negative Effects of Public Policies that Serve as Barriers to Affordable Housing

Fire, Stretch Energy and ADA building codes- Building Codes are always changing and seemingly always growing more stringent. These changes sometimes have the unintended effect of making housing construction infeasible. ACTION: The City is working to notify and warn developers of pertinent changes to various code requirements so that they do not negatively stultify housing production. ACTION: Likewise, the CDD works closely with the Fire Department to provide feedback early on in the development process through the Plan Review Committee so as to not let Fire codes or their interpretation deter production of affordable units. The City is committed to safe, energy efficient, and decent housing, but a balance is needed to ensure that enforcement of codes does not suffocate any new housing units. The City participates in MassINC's efforts to review 30% redevelopment rules and other State Building Code regulations. Choice Limiting Actions and Environmental Review Requirements can affect the timing of projects that seek to utilize federal funds in a manner that can threaten their practical implementation. It can cost a great deal of time, money and analysis for developers only to determine that a project cannot move forward for various environmental or other fators. Most housing developers, especially those producing affordable housing, cannot afford to operate this way. ACTION: The City tries to help with completing Environmental Reviews with staff assistance, consultants and administrative funds, including Brownfields grants, in order to drive down pre-development costs for worthy projects.

II-Actions to Remove Negative Effects of Public Policies that Serve as Barrier to Affordable Housing

Taxes- High taxes can limit housing production. ACTION- The City may offer certain projects Tax Increment Finance [TIF] deals through the Housing Development Incentive (HDIP) program for market-rate units in Gateway Cities, as well as support with historic rehabilitation tax credits or Low-Income Housing Tax Credits to spur affordable housing development.Inflation and Tariffs from recent trade deals or federal executive actions have make the cost of building housing much more expensive, especially in terms of iron, lumber and electrical/HVAC products. These costs add up to extra millions for construction of multifamily residences.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Reducing the number of families living and struggling in poverty constitutes a critical goal for the City,

Community Action (CAI) and various partnering agencies and subrecipients, especially in the aftermath of the COVID-19 Pandemic's economic effects.

The City, through its Community Affairs Advisory Board (CAAB), prioritizes much of its CDBG Public Services funds towards reducing the number of poverty-level families. Actions in Program Year 2025 included:

-Salvation Army Meals Program (IDIS #1481), where staff refer and/or provide poverty-level families with an array of services, financial support, guidance and assistance, in addition to cooked meals ($13,000 in PY24 served 1,500 individuals);

-Community Action's Heating Assistance program (IDIS #1474) assists families who otherwise have to choose between heat versus food, rent and/or health care ($6,000 in PY24 funds served 20 households);

-Somebody Cares New England Youth Center on the Hill and Food Bank (IDIS #1486+ 1485), which assists families with a monthly food pantry ($4,995 serving 393 clients), services and referrals, beyond its youth enrichment program ($6,000 serving 250 youth), totaling $10,995 in combined PY24 CDBG funds serving 643 families in poverty;

-Liz Murphy Open Hand Pantry (IDIS #1469), which provides a hand to households who experience food insecurity, especially at the end of the month ($8,000 in PY24 CDBG funds to support 469 households);

-Saint Vincent dePaul's Direct Help to People in Need (Rent/Utility + Diaper) Assistance program (IDIS #1472), which provides spot rent and/or utility payments to households at imminent confirmed risk of eviction or shutdown, averting loss of credit due to indebtedness ($11,172 supporting 16 families).

-Saint Vincent dePaul of All Saints also provided rent/utility assistance (IDIS #1471) of $6,684.09 in PY24 CDBG funds to support 15 Mount Washington families.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Haverhill Housing Authority (HHA) leadership, with help from the City, has expanded outreach to, and coordination with, multiple and various social service agencies. HHA continues to work with Emmaus, Inc. to administer Rapid Rehousing and other State grants for the community. The City has taken steps to foster relationships between the HHA and other providers, such as the YWCA, Common Ground, Bethany Community Services, the Haverhill Council on Aging, Community Action, Inc. (CAI), Vinfen and others. Having Community Action located next door to the HHA headquarters in Washington Square has proven convenient for many, and has led to enhanced service coordination. Management of the Merrimack

Valley Regional Transit Authority (MEVA) continued operating buses fare-free thanks to American Rescue Plan (ARP) funds, in order to provide greater access to transit for HHA residents-- to work, medical, shopping and other reasons.

Community Teamwork Inc. (CTI) in Lowell provides additional Section 8 vouchers for constituents, in addition to those vouchers administered by HHA. Expanding the utilization of these vouchers is important as they still represent the best way (according to researchers) to provide housing to those who would likely be homeless otherwise. Of course, vouchers require available units, which has become a significant problem in Haverhill. CAI administers the State-funded Residential Assistance to Families in Transition (RAFT) rental vouchers. The Commonwealth struggled over the last year with funding for rental and other housing assistance, as the strain of migrants has led to strict limitations.

The City is discussing with its affordable housing developers ways in which to link their current and/or future residents with the city's strong network of social service providers, and to connect HHA residents to these projects.

HHA residents are targets of a promotional campaign for the Budget Buddies curriculum that improves credit scores and credit awareness, with low credit a major impediment for many.

Connecting low-income residents with the services of Northeast Legal Aid, providing pro bono civil legal assistance (usually around foreclosures and evictions), has been very beneficial for many. NLA is funded through American Rescue Plan Act funds through 2026.

The Interfaith Network of Compassion (INC), a coalition of service providers including the City, enhances coordination, shares information, makes referrals and regularly updates the Haverhill Resource Guide it develops. This pamphlet provides those living in public and private housing with reliable contact and referral information to more easily obtain needed resources.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City/CDD undertakes and performs different types of monitoring activities in order to ensure compliance, efficacy and performance of its CDBG and other public programming by its employees, vendors/consultants and subrecipients. Monitoring remains a key responsibility.

Multiple CDD staff conduct continual 'desk monitoring' through reviews of invoices, reimbursement requests, and IDIS input and timelines. The Division Director reviewed and approved all invoices in PY25, with review of all invoices by the City's Auditing Department staff as well. Photographs are required for all construction or rehabilitation invoices submitted by contractors.

CDD staff routinely conduct on-site monitoring (at least annually) of sub-recipient operations, project sites, and files. The on-site visit is meant to review progress towards goals, program eligibility, national objectives, outreach, spending schedules, staffing levels, client files, procurement, financial systems, service trends, and program delivery. Due to previous uncertainty of the CDBG program at the federal level and compressed CDBG grant schedules, PY24 and PY25 subrecipient on-site monitorings will not occur until late 2026.

Outside auditors Roselli, Clark + Associates operate as the City's own procured and contracted external auditors, analyzing and testing City fiscal practices, processes, and procedures. There has been tightening of several practices relating to vendor payment, acceptable invoicing standards, grant balances, and grant management, including at the CDD. For example, Purchase Orders (POs) are developed before an invoice of $10,000 or more is processed. These POs are reviewed and approved by the City's Chief Financial Officer (CFO) prior to payment. Internal controls have been implemented, are being constantly reviewed, and are continually practiced.

An outside auditor will be hired by CDD to review audits and certified financial statements submitted by CDBG subrecipients, in order to see if there are any outstanding issues for the subrecipient to address, or 'red flags' regarding the subrecipient organizations themselves. CDBG Administrative funds are used to conduct this review of these compiled audits.

All homeowners who participate in housing rehabilitation (HRCCP) or First-Time Home Buyer activities are subject to intensive review and scrutiny of income-eligibility records, including tax returns, benefit statements and wage reports. Clients of other CDBG-funded programs are required to complete Self-Certification of Income forms which constitute the basis of CDBG subrecipient reporting.

The CDD has made progress in terms of representation of Minority-Owned and Women-Owned Business

Enterprises (MBE/WBE) in carrying out its publicly-funded programs including CDBG. This includes recruiting MBE/WBE firms off the State registry. Some minority-led contractors and firms that the City procures do not register on the MBE/WBE lists, despite those benefits. Multiple environmental remediation and housing rehabilitation contractors that the City has used in PY25 are in this category. The City continues to fund Latino Business Outreach (IDIS #1443) to increase opportunities for minority contractors to work and contract with the City. The City's Lead Hazards Capacity grant trained many minorities in lead/asbestos and other environmental worker standards.

The City adheres to Davis-Bacon wage rate regulations for applicable federally-funded projects. Payroll records are examined from contractors before construction invoices are processed for payment. On-site employee classification wage interviews are being conducted using updated forms and schedules, when required.

All of these efforts ensure compliance with program requirements and comprehensive planning regulations.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

A public, posted meeting of the Community Affairs Advisory Board (CAAB) was held on November 5, 2026 to review to Program Year 2025 accomplishments, data and progress towards goals, along with areas of concern or shortcoming.

A Public Notce about the draft CAPER (annual performance) report was published in the EAGLE-TRIBUNE and with City Clerks's office and City website on November 10. Copies of the Draft CAPER were made available at the Community Development Office and the Haverhill Public Library, along with the City website.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

This Five Year-Consolidated Plan period (2025-2029), completing its first year, occurred during a period of extreme political upheaval with the return to power of the Trump Administration and efforts from the Department of Government Efficiency (DOGE) and the Department of Homeland Security, which altered many goals and objectives and even made the survival of the Community Development Block Grant program dubious. However, as the past Program Year progressed, Congress restored funding to CDBG and the program seems to be on more stable ground going forward.

The housing crisis continues in eastern Massachusetts in general and in Haverhill in specific. With it, the need to expand housing opportunities for Haverhill's uniquely wide and evenly-distributed socioeconomic range of residents became even more profound than previously imagined, especially in the increasingly intense housing market. Future approval and completion of proposed housing developments under consideration will remain a key priority, especially Downtown and along the Merrimack Riverfront. Some projects have been approved but never built.

Ongoing inflationary pressures from tariffs, supply chain issues, the Iran War, labor shortages, higher interest rates, health care increases and other factors have increased the costs of housing construction. As a result, the percentage of income that Haverhill residents spend on housing continues to soar, placing inordinate strain and budgetary pressures on other necessities (food, clothing, fuel, furniture, health care, etc.). Housing price increases have compelled the City to loosen restrictions on its CDBG-funded First-Time HomeBuyer program, as home prices in Haverhill generally exceed what a household earning below 80% of the Area Median Income (AMI) can generally afford.

Community needs shift from year to year. Program Year 2025 experienced an uptick in homelessness, mental illness, housing rehab demand, and aging infratructure, for example. While the situation has improved, youth gang activity and fentanyl and opioid overdoses still are worth dedicated attention as policy priorities.

The effects of climate change, including floods, fires, droughts, air quality issues and extreme weather, create stress on the insurance industry as well as state and local governments, businesses and social services. The elimination of the dam on Little River currently underway will have a profound impact on the Target Area over this ConPlan period, as this site links the Lower Acre, Mount Washington and Hilldale/Broadway neighborhoods together.

On a positive note, the City's Lead Hazards Reduction Capacity Building grant, utilizing CDBG as match, is affecting the City's program objectives, outreach strategies and plans going forward. This Lead grant impacts the strategy of how housing rehabilitation funds are used for leverage and grant match. The City is now deleading more homes than at any time in its history.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-45 - CDBG 91.520(c)

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Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	2	0	0	0	0
Total Labor Hours	101				
Total Section 3 Worker Hours	2				
Total Targeted Section 3 Worker Hours	2				

Table 8 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).	1				
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes,preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					

Table 9 – Qualitative Efforts - Number of Activities by Program

Narrative

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	HAVERHILL
Organizational DUNS Number	783953110
UEI	
EIN/TIN Number	046001392
Indentify the Field Office	BOSTON
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

ESG Contact Name

Prefix
First Name
Middle Name
Last Name
Suffix
Title

ESG Contact Address

Street Address 1
Street Address 2
City
State
ZIP Code -
Phone Number
Extension
Fax Number

Email Address

ESG Secondary Contact

Prefix
First Name
Last Name
Suffix
Title
Phone Number
Extension
Email Address

2. Reporting Period—All Recipients Complete

Program Year Start Date	07/01/2025
Program Year End Date	06/30/2026

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name
City
State
Zip Code
DUNS Number
UEI
Is subrecipient a vistim services provider
Subrecipient Organization Type
ESG Subgrant or Contract Award Amount

GEOGRAPHIC DISTRIBUTION & LOCATION OF INVESTMENTS-*Program Year 2025*

The Acre (2601, Block Groups 1,2,3; 2606, Block Groups 2, 3) **$160,268.84**

IDIS #- Activity Name	Project	Goal/Accomplish	Funding Type	Amount
1536-- Salvation Army Comp. Emergency Services + Meals	Public Services	1100/1100	CDBG Public Service	-$ 10,000.00
1518- Homeless Drop-In Ctr.	Public Services	43/43	CDBG Public Service	-$ 6,612.50*
1526- Mitch's Place Shelter	Public Services	40/58 (138)	CDBG Public Service	-$ 12,225.00
1522- Rent/Utility Assistance-Direct Help for People in Need (St. Vincent DePaul)	Public Services	10/13	CDBG Public Service	-$ 14,534.00
1524- Open Hand Pantry	Public Services	200/202	CDBG Public Service	-$ 5,000.00*
1506- 233 Franklin Street	Housing Rehab	3/3	CDBG Rehab	-$11,300.00
1512- 47 6th Avenue	Housing Rehab	2/2	CDBG Rehab	-$29,475.99
1516- 81 Franklin Street	Housing Rehab	1/1	CDBG Rehab	-$ 14,258.87
1543- 100 Primrose Street	Public Services	1/1	CDBG Rehab	-$ 6,309.64
1455- 22 Union Street	Housing Rehab	1/1	CDBG Rehab	inspect/closeout
1502- Common Ground Elevator	Public Improvements	1/1	CDBG Public Improv	-inspect/closeout
1540- YMCA Summer Nights	Public Services	55/55	CDBG Public Service	- $15,000.00
1528- Childcare + Early Ed for Low-Income Families	Public Services	10/3	CDBG Public Service	-$ 7,000.00
1549- Food Forward Training	Public Services	5/6	CDBG Public Service	-$ 4,552.84
1515- Beyond Walls Public Art Mural Project	Public Improvements	1/1	CDBG Public Improv.	-$24,000.00

Bradford Area (2610, Block Group 1; 2611, Block 3)

1448- Sacred Hearts Food Pantry Emergency Generator	Public Improvements	1/0	CDBG Public Improv.	-design/bid

Mount Washington (2608, Block Groups 1,2; 2609, Blocks 2,3) ***$52,720.11***

1534- The Verge Youth Center	Public Services	180/180	CDBG Public Service	-$ 6,000.00
1521 - Mt. Washington Family Assistance (St. Vincent DePaul)	Public Services	20/15	CDBG Public Service	- $ 10,086.11
1535- Somebody Cares Food Bank	Public Services	600/438	CDBG Public Service	-$ 6,000.00
1538- MakeIT Haverhill Microenterprise + Job Training	Economic Develop.	14/10	CDBG Economic Dev.	-$ 27,500.00
1498- 33 High Street Rehab + DeLeading	Housing Rehab	2/2	CDBG Rehab	-$ 1,056.00
1468- 100-102 Blaisdell Avenue	Housing Rehab	2/2	CDBG Rehab	-$ 1,278.00
1544- 467 Washington Street	Housing Rehab	2/2	CDBG Rehab	-$ 800.00

Hilldale/Broadway Area (2607, Block Group 2) ***$15,176.30***

1414- 38 Albert Avenue	Housing Rehab	1/1	CDBG Rehab	-$ 15,176.30

Highlands (2602, Block Groups 1,2) *$47,349.69*

1518- Homeless Drop-In Ctr.	Public Services	42/42	CDBG Public Service- $ 6,612.50*
1524- Open Hand Pantry	Public Services	200/201	CDBG Public Service- $ 5,000.00*
1497- Open Hand Pantry ADA Lift Replacement	Public Improvements	1/1	CDBG Public Improv.-$ 31,960.00
1500- Sanders Historic Marker Installation	Public Improvements	1/1	CDBG Public Improv.-$ 2,777.19

Downtown/Gateway Area (2601, Block Groups 2,3; 2602, Block 2) *$123,952.48*

1520- Sarah's Place- Keeping Senior Participants Active	Public Services	52/55	CDBG Public Service - $ 18,000.00
1542- Pathways to Success Academic Program	Public Services	16/16	CDBG Public Service -$ 5,000.00
1539- Surrender Room-Pathway to Sobriety- Substance Abuse Recovery	Public Services	40/40	CDBG Public Service -$ 1,442.29
1529- Merrimack St. Widening	Public Improvements	2/2	CDBG Public Improv.- $ 65,510.19
1533- Downtown Planter Boxes Painting Initiative	Public Improvements	15/13	CDBG Public Improv.- $ 9,000.00
1538- MakeIT Haverhill Microenterprise + Job Training	Economic Develop.	14/10	CDBG Economic Dev. -$25,000.00

Riverside Area (2603, Block Group 2) *$95,406.73*

1458- Zins' Playground Enhance	Public Improvements	1/1	CDBG Public Improv.- 95,406.73

Target Area wide (2601, 2602, 2606, 2607, 2608, 2609) *$75,708.88*

1514 - Code Enforcement	Code Enforcement	2025/1714	CDBG Code Enforce -$ 72,708.88
1443- Latino Business Outreach	Economic Develop.	30/42	CDBG Economic Dev. -$ 0
1537- Backpack 68 Program	Public Services	200/350	CDBG Public Service- -$ 3,000.00

Citywide/Miscellaneous Locations ***$443,374.98***

		/ Units	PY Goals	12-13 Funds
1519- Heating Assistance	Public Services	32/31	CDBG Public Service	-$ 11,500.00
1509- Administrative Expenses	Administration	--	CDBG Admin/Plan.	-$ 43,006.31
1510- Administrative Salaries	Administration	--	CDBG Admin/Plan.	-$117,401.86
1513- Rehab Admin. Salaries	Housing Rehab	--	CDBG Rehab	-$126,080.50
1508- Rehab Admin. Expenses	Housing Rehab	--	CDBG Rehab	-$ 61,539.60
1527- Rebuilding Together Day	Housing Rehab	4/6	CDBG Rehab	-$ 17,790.00
1488- 39-41 19th Avenue	Housing Rehab	2/2	CDBG Rehab	-$ 11,942.73
1504- 7 Pinedale Avenue	Housing Rehab	1/1	CDBG Rehab	-$ 3,921.80
1507- 649 Primrose Street	Housing Rehab	1/1	CDBG Rehab	-$ 10,388.16
1541- 223 Boardman Street	Housing Rehab	1/1	CDBG Rehab	-$18,000.00
1532- 591 Main Street	Housing Rehab	1/1	CDBG Rehab	-set-up/inspect
1530- 963-965 Amesbury Road	Housing Rehab	2/2	CDBG Rehab	-set-up/inspect
1531- 115 Fountain Street	Housing Rehab	1/1	CDBG Rehab	-set-up/inspect
1548- Emergency Demolition Signage	Clearance/ Demolition	20/20	CDBG Demolition	-$ 2,113.02
1517- Fire Prevention/ Emergency Relief PY25	Housing Rehab	6/6	CDBG Rehab	- 4,691.00
1550- 500 Water St. Unit B-11	1st Time Home Buyer	1/1	CDBG FTHB	- $15,000.00

PART I: SUMMARY OF CDBG RESOURCES	
01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	544,639.41
02 ENTITLEMENT GRANT	917,780.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	27,171.08
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	1,129.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	1,490,719.49
PART II: SUMMARY OF CDBG EXPENDITURES	
09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	932,499.65
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	932,499.65
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	161,801.07
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	1,094,300.72
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	396,418.77
PART III: LOWMOD BENEFIT THIS REPORTING PERIOD	
17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	556,737.65
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	556,737.65
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	59.70%
LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS	
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%
PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS	
27 DISBURSED IN IDIS FOR PUBLIC SERVICES	205,065.24
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	(27,500.00)
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	177,565.24
32 ENTITLEMENT GRANT	917,780.00
33 PRIOR YEAR PROGRAM INCOME	419,147.01
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	1,336,927.01
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	13.28%
PART V: PLANNING AND ADMINISTRATION (PA) CAP	
37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	161,801.07
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	161,801.07
42 ENTITLEMENT GRANT	917,780.00
43 CURRENT YEAR PROGRAM INCOME	27,171.08
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	944,951.08
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	17.12%

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

No data returned for this view. This might be because the applied filter excludes all data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2024	5	1498	33 High Street Rehabilitation and DeLeading	14B	LMH	$31,897.55
2024	6	1468	100-102 Blaisdell Avenue Rehabilitation	14B	LMH	$4,936.00
2024	6	1488	39-41 19th Avenue Rehabilitation	14B	LMH	$11,942.73
2024	6	1506	233 Franklin Street Roof Replacement and Rehabilitation	14B	LMH	$28,200.00
2025	5	1512	47 6th Avenue DeLeading and Rehab	14B	LMH	$29,475.99
2025	6	1544	467 Washington Street Rehabilitation and DeLeading	14B	LMH	$820.00
2025	7	1517	Fire Prevention/Emergency Relief PY25	14B	LMH	$4,691.00
				14B	**Matrix Code**	**$111,963.27**
2025	2	1508	REHABILITATION ADMIN EXPENSE	14H	LMH	$61,539.60
2025	2	1513	REHABILITATION SALARIES PY25	14H	LMH	$126,080.50
2026	2	1547	REHABILITATION ADMIN EXPENSE	14H	LMH	$1,356.73
				14H	**Matrix Code**	**$188,976.83**
Total						**$300,940.10**

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2024	4	1502	7076899	Common Ground Elevator	03C	LMC	$10,000.00
					03C	**Matrix Code**	**$10,000.00**
2023	4	1458	7129627	Zins' Playground Enhancements	03F	LMA	$53,522.00
2023	4	1458	7164637	Zins' Playground Enhancements	03F	LMA	$28,829.42
2023	4	1458	7169605	Zins' Playground Enhancements	03F	LMA	$4,555.31
2023	4	1458	7198700	Zins' Playground Enhancements	03F	LMA	$8,500.00
					03F	**Matrix Code**	**$95,406.73**
2025	4	1529	7142641	Merrimack Street Widening	03K	LMA	$34,730.19
2025	4	1529	7150888	Merrimack Street Widening	03K	LMA	$30,780.00
					03K	**Matrix Code**	**$65,510.19**
2025	7	1518	7167449	Homeless/Near Homeless Drop-In Center	03T	LMC	$13,225.00
2025	7	1526	7160185	Mitch's Place Emergency Shelter	03T	LMC	$12,225.00
					03T	**Matrix Code**	**$25,450.00**
2024	4	1487	7083577	Beyond Walls Downtown Public Art Mural project	03Z	LMA	$13,000.00
2024	4	1497	7100989	Open Hand Pantry ADA Lift Replacement	03Z	LMC	$24,460.00
2024	4	1497	7130608	Open Hand Pantry ADA Lift Replacement	03Z	LMC	$7,500.00
2024	5	1501	7080354	11 Sherman Street Rehabilitation + Septic Repair	03Z	LMH	$1,711.83
2025	4	1515	7130608	Beyond Walls Downtown Public Art Mural project	03Z	LMA	$11,000.00
2025	4	1533	7140252	Downtown Planter Boxes Painting Initiative	03Z	LMJFI	$9,000.00
					03Z	**Matrix Code**	**$66,671.83**
2025	7	1520	7169605	Sarah's Place- Keeping Senior Participants Active	05A	LMC	$18,000.00
					05A	**Matrix Code**	**$18,000.00**
2024	7	1470	7076899	Mother/Child Food & Clothing	05D	LMC	$5,000.00
2025	7	1534	7199840	The Verge Youth Center	05D	LMC	$6,000.00
2025	7	1540	7199840	YMCA Summer Nights At-Risk Youth Programming	05D	LMC	$15,000.00
2025	7	1542	7197224	Pathways to Success Academic Program	05D	LMC	$5,000.00
					05D	**Matrix Code**	**$31,000.00**
2025	7	1539	7199840	Surrender Room -Pathways to Sobriety Substance Abuse Recovery	05F	LMC	$1,442.29
					05F	**Matrix Code**	**$1,442.29**
2025	7	1549	7198700	Food Forward training program	05H	LMCSV	$4,552.84
2025	9	1538	7199840	Make IT Haverhill Workforce Development	05H	LMCSV	$52,500.00
					05H	**Matrix Code**	**$57,052.84**
2025	7	1528	7162400	Childcare and Early Education for Low-Income Families	05L	LMC	$7,000.00
					05L	**Matrix Code**	**$7,000.00**
2025	7	1519	7182605	Heating Assistance	05Q	LMC	$11,500.00
2025	7	1521	7162400	Mount Washington Family Assistance	05Q	LMC	$10,086.11
2025	7	1522	7186619	Rent and Utility Assistance- Direct Help for People in Need	05Q	LMC	$14,534.00
					05Q	**Matrix Code**	**$36,120.11**
2025	7	1524	7193309	Open Hand Pantry	05W	LMC	$10,000.00
2025	7	1535	7199840	Somebody Cares Food Bank	05W	LMC	$6,000.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2025	7	1536	7167449	Salvation Army Comprehensive Emergency Services and Meals Program	05W	LMC	$10,000.00
2025	7	1537	7176488	Backpack 68/Weekend Pantry Program	05W	LMC	$3,000.00
					05W	**Matrix Code**	**$29,000.00**
2024	10	1511	7100989	6 Dexter Street First-Time Homebuyer Assistance	13B	LMH	$15,000.00
2025	10	1550	7197224	500 Water Street Unit B-11 First-Time Home Buyer Assistance	13B	LMH	$15,000.00
					13B	**Matrix Code**	**$30,000.00**
2022	5	1414	7072856	38 Albert Avenue Rehabilitation	14A	LMH	$735.00
2022	5	1414	7081637	38 Albert Avenue Rehabilitation	14A	LMH	$500.00
2022	5	1414	7088800	38 Albert Avenue Rehabilitation	14A	LMH	$2,995.00
2022	5	1414	7095086	38 Albert Avenue Rehabilitation	14A	LMH	$35.00
2022	5	1414	7182605	38 Albert Avenue Rehabilitation	14A	LMH	$864.15
2022	5	1414	7198700	38 Albert Avenue Rehabilitation	14A	LMH	$10,047.15
2024	5	1503	7075336	97 Primrose Street Rehab and DeLeading	14A	LMH	$7,240.70
2024	5	1503	7076899	97 Primrose Street Rehab and DeLeading	14A	LMH	$528.19
2024	5	1503	7083577	97 Primrose Street Rehab and DeLeading	14A	LMH	$5,042.06
2024	5	1503	7084908	97 Primrose Street Rehab and DeLeading	14A	LMH	$300.00
2024	5	1503	7097468	97 Primrose Street Rehab and DeLeading	14A	LMH	$690.00
2024	5	1504	7083577	7 Pinedale Avenue Rehabilitation	14A	LMH	$650.00
2024	5	1504	7097468	7 Pinedale Avenue Rehabilitation	14A	LMH	$768.00
2024	5	1504	7128208	7 Pinedale Avenue Rehabilitation	14A	LMH	$774.80
2024	5	1504	7130608	7 Pinedale Avenue Rehabilitation	14A	LMH	$717.00
2024	5	1504	7152533	7 Pinedale Avenue Rehabilitation	14A	LMH	$575.00
2024	5	1504	7197224	7 Pinedale Avenue Rehabilitation	14A	LMH	$1,855.00
2024	5	1507	7126027	649 Primrose Street Rehabilitation	14A	LMH	$2,900.00
2024	5	1507	7130608	649 Primrose Street Rehabilitation	14A	LMH	$1,234.00
2024	5	1507	7135614	649 Primrose Street Rehabilitation	14A	LMH	$4,800.00
2024	5	1507	7138077	649 Primrose Street Rehabilitation	14A	LMH	$1,249.16
2024	5	1507	7140252	649 Primrose Street Rehabilitation	14A	LMH	$205.00
2025	5	1516	7128208	81 Franklin Street Rehabilitation	14A	LMH	$695.00
2025	5	1516	7135614	81 Franklin Street Rehabilitation	14A	LMH	$1,795.00
2025	5	1516	7146176	81 Franklin Street Rehabilitation	14A	LMH	$900.00
2025	5	1516	7148116	81 Franklin Street Rehabilitation	14A	LMH	$10,868.87
2025	5	1541	7182605	223 Boardman Street Rehabilitation	14A	LMH	$3,000.00
2025	5	1541	7193309	223 Boardman Street Rehabilitation	14A	LMH	$15,000.00
2025	5	1543	7164637	100 Primrose Street Rehabilitation and DeLeading	14A	LMH	$990.00
2025	5	1543	7184267	100 Primrose Street Rehabilitation and DeLeading	14A	LMH	$1,304.64
2025	5	1543	7186619	100 Primrose Street Rehabilitation and DeLeading	14A	LMH	$1,465.00
					14A	**Matrix Code**	**$80,723.72**
2024	2	1467	7072856	REHABILITATION ADMIN EXPENSE	14H	LMH	$105.00
2024	2	1467	7080354	REHABILITATION ADMIN EXPENSE	14H	LMH	$26.00
2024	2	1467	7084908	REHABILITATION ADMIN EXPENSE	14H	LMH	$588.25
2024	2	1467	7088800	REHABILITATION ADMIN EXPENSE	14H	LMH	$210.00
					14H	**Matrix Code**	**$929.25**
2024	4	1500	7083577	Sanders Historic Marker installation	16B	LMA	$2,777.19
					16B	**Matrix Code**	**$2,777.19**
2022	9	1411	7061668	Make IT Haverhill Microenterprise Center	18C	LMA	($346.50)
					18C	**Matrix Code**	**($346.50)**
Total							**$556,737.65**

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
2025	7	1518	7167449	No	Homeless/Near Homeless Drop-In Center	B25MC250010	EN	03T	LMC	$13,225.00
2025	7	1526	7160185	No	Mitch's Place Emergency Shelter	B25MC250010	EN	03T	LMC	$12,225.00
								03T	**Matrix Code**	**$25,450.00**
2025	7	1520	7169605	No	Sarah's Place- Keeping Senior Participants Active	B25MC250010	EN	05A	LMC	$18,000.00
								05A	**Matrix Code**	**$18,000.00**
2024	7	1470	7076899	No	Mother/Child Food & Clothing	B24MC250010	EN	05D	LMC	$5,000.00
2025	7	1534	7199840	No	The Verge Youth Center	B25MC250010	EN	05D	LMC	$6,000.00
2025	7	1540	7199840	No	YMCA Summer Nights At-Risk Youth Programming	B25MC250010	EN	05D	LMC	$15,000.00
2025	7	1542	7197224	No	Pathways to Success Academic Program	B25MC250010	EN	05D	LMC	$5,000.00
								05D	**Matrix Code**	**$31,000.00**
2025	7	1539	7199840	No	Surrender Room -Pathways to Sobriety Substance Abuse Recovery	B25MC250010	EN	05F	LMC	$1,442.29
								05F	**Matrix Code**	**$1,442.29**
2025	7	1549	7198700	No	Food Forward training program	B25MC250010	EN	05H	LMCSV	$4,552.84
2025	9	1538	7199840	No	Make IT Haverhill Workforce Development	B24MC250010	EN	05H	LMCSV	$27,500.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
2025	9	1538	7199840	No	Make IT Haverhill Workforce Development	B25MC250010	EN	05H	LMCSV	$25,000.00
								05H	**Matrix Code**	**$57,052.84**
2025	7	1528	7162400	No	Childcare and Early Education for Low-Income Families	B25MC250010	EN	05L	LMC	$7,000.00
								05L	**Matrix Code**	**$7,000.00**
2025	7	1519	7182605	No	Heating Assistance	B25MC250010	EN	05Q	LMC	$11,500.00
2025	7	1521	7162400	No	Mount Washington Family Assistance	B25MC250010	EN	05Q	LMC	$10,086.11
2025	7	1522	7186619	No	Rent and Utility Assistance- Direct Help for People in Need	B25MC250010	EN	05Q	LMC	$14,534.00
								05Q	**Matrix Code**	**$36,120.11**
2025	7	1524	7193309	No	Open Hand Pantry	B25MC250010	EN	05W	LMC	$10,000.00
2025	7	1535	7199840	No	Somebody Cares Food Bank	B25MC250010	EN	05W	LMC	$6,000.00
2025	7	1536	7167449	No	Salvation Army Comprehensive Emergency Services and Meals Program	B25MC250010	EN	05W	LMC	$10,000.00
2025	7	1537	7176488	No	Backpack 68/Weekend Pantry Program	B25MC250010	EN	05W	LMC	$3,000.00
								05W	**Matrix Code**	**$29,000.00**
				No	**Activity to prevent, prepare for, and respond to Coronavirus**					**$205,065.24**
Total										**$205,065.24**

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2022	1	1369	7061668	ADMINISTRATIVE EXPENSES PY22	21A		($782.50)
2024	1	1466	7080354	ADMINISTRATIVE EXPENSES PY24	21A		$26.00
2024	1	1466	7081637	ADMINISTRATIVE EXPENSES PY24	21A		$2,149.50
2025	1	1509	7123165	ADMINISTRATIVE EXPENSES PY25	21A		$215.53
2025	1	1509	7128208	ADMINISTRATIVE EXPENSES PY25	21A		$384.64
2025	1	1509	7130608	ADMINISTRATIVE EXPENSES PY25	21A		$9,757.73
2025	1	1509	7133118	ADMINISTRATIVE EXPENSES PY25	21A		$2,832.56
2025	1	1509	7135614	ADMINISTRATIVE EXPENSES PY25	21A		$6,396.02
2025	1	1509	7142641	ADMINISTRATIVE EXPENSES PY25	21A		$244.80
2025	1	1509	7146176	ADMINISTRATIVE EXPENSES PY25	21A		$2,951.86
2025	1	1509	7160185	ADMINISTRATIVE EXPENSES PY25	21A		$6,396.02
2025	1	1509	7162400	ADMINISTRATIVE EXPENSES PY25	21A		$244.68
2025	1	1509	7167449	ADMINISTRATIVE EXPENSES PY25	21A		$6,915.08
2025	1	1509	7169605	ADMINISTRATIVE EXPENSES PY25	21A		$3,123.99
2025	1	1509	7174033	ADMINISTRATIVE EXPENSES PY25	21A		$3,543.30
2025	1	1510	7130608	ADMINISTRATION SALARIES PY25	21A		$29,171.72
2025	1	1510	7133118	ADMINISTRATION SALARIES PY25	21A		$23,587.20
2025	1	1510	7138077	ADMINISTRATION SALARIES PY25	21A		$28,329.64
2025	1	1510	7139162	ADMINISTRATION SALARIES PY25	21A		$2,258.72
2025	1	1510	7140252	ADMINISTRATION SALARIES PY25	21A		$2,293.72
2025	1	1510	7142641	ADMINISTRATION SALARIES PY25	21A		$2,836.22
2025	1	1510	7146176	ADMINISTRATION SALARIES PY25	21A		$3,028.72
2025	1	1510	7148116	ADMINISTRATION SALARIES PY25	21A		$2,188.72
2025	1	1510	7150888	ADMINISTRATION SALARIES PY25	21A		$2,416.22
2025	1	1510	7152533	ADMINISTRATION SALARIES PY25	21A		$2,188.72
2025	1	1510	7157356	ADMINISTRATION SALARIES PY25	21A		$2,573.72
2025	1	1510	7158131	ADMINISTRATION SALARIES PY25	21A		$2,276.22
2025	1	1510	7160185	ADMINISTRATION SALARIES PY25	21A		$2,451.22
2025	1	1510	7162400	ADMINISTRATION SALARIES PY25	21A		$2,556.22
2025	1	1510	7164637	ADMINISTRATION SALARIES PY25	21A		$2,188.72
2025	1	1510	7167449	ADMINISTRATION SALARIES PY25	21A		$2,346.22
2025	1	1510	7169605	ADMINISTRATION SALARIES PY25	21A		$2,346.22
2025	1	1510	7172312	ADMINISTRATION SALARIES PY25	21A		$2,363.72
					21A	**Matrix Code**	**$161,801.07**
Total							**$161,801.07**

CDBG Community Development Block Grant Performance Profile

PR54 - HAVERHILL,MA

Program Year From 07-01-2025 To 06-30-2026

Program Year 2025 Funds

2025 CDBG Allocation	$917,780.00
Program Income Receipted During Program Year 2025	$27,171.08
Funds Returned to Local Program Account During Program Year 2025	$0.00
Total Available[1]	**$944,951.08**

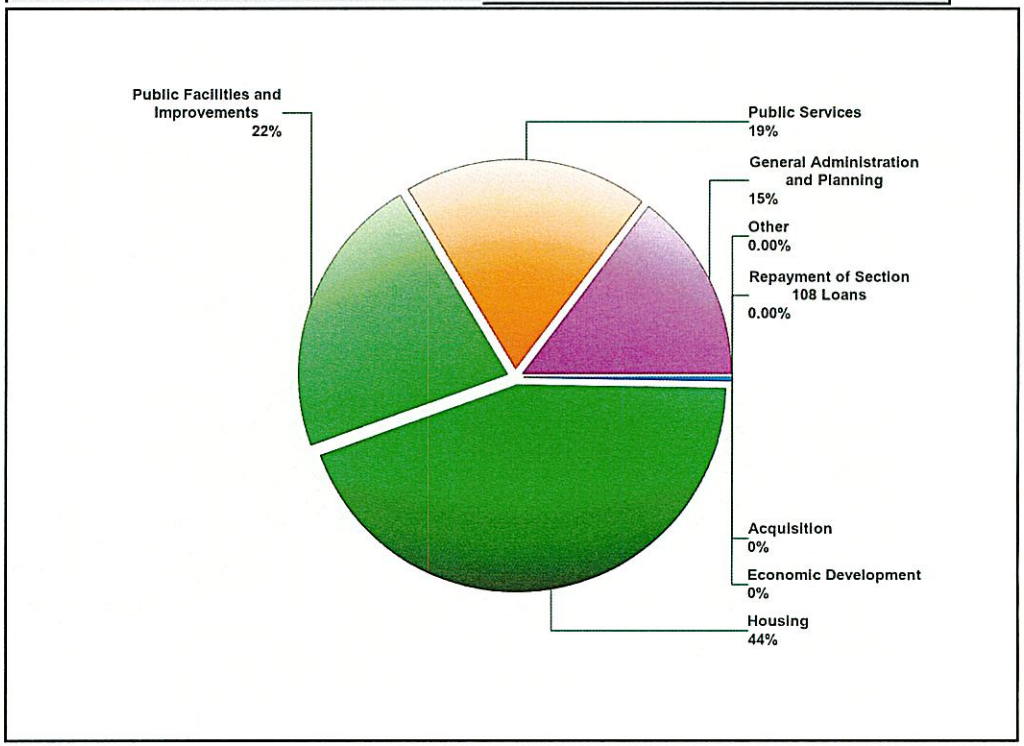
Expenditures[2]

Type of Activity	Expenditure	Percentage
Acquisition	$2,113.02	0.19%
Economic Development	$0.00	0.00%
Housing	$485,301.95	44.30%
Public Facilities and Improvements	$240,365.94	21.94%
Public Services	$205,065.24	18.72%
General Administration and Planning	$162,583.57	14.84%
Other	$0.00	0.00%
Repayment of Section 108 Loans	$0.00	0.00%
Total	**$1,095,429.72**	**100.00%**

Timeliness

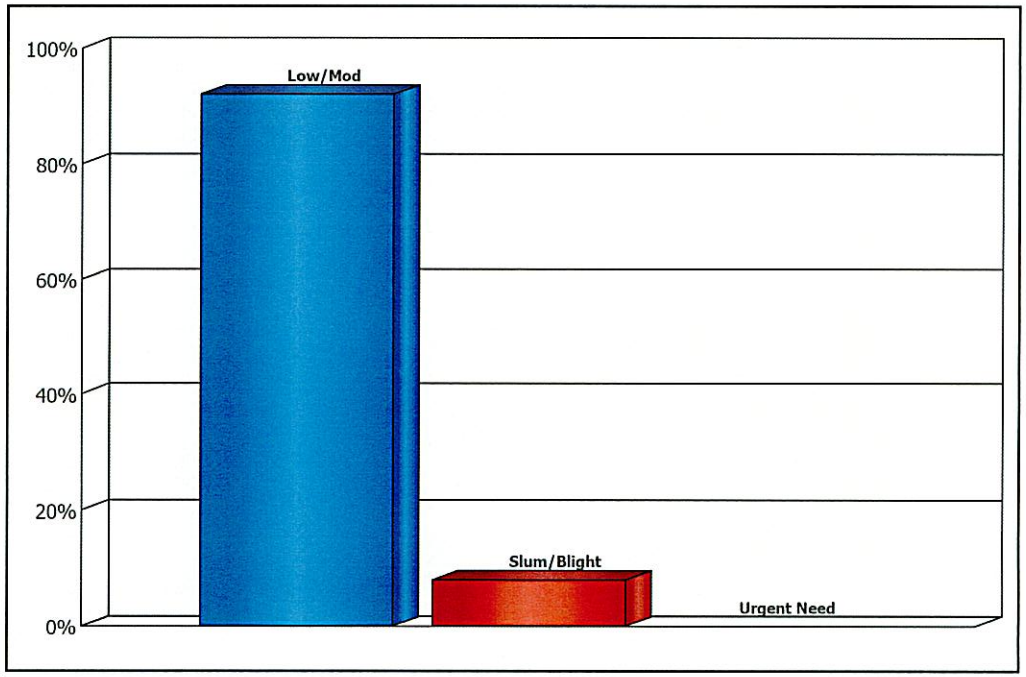
Timeliness Ratio - unexpended funds as percent of 2025 allocation	0.86

Expenditures by Type of Activity (%) | **Expenditures by Type of Activity ($)**



Program Targeting

1 -Percentage of Expenditures Assisting Low- and Moderate-Income Persons and Households Either Directly or On an Area Basis[3]	91.98%
2 -Percentage of Expenditures That Benefit Low/Mod Income Areas	21.09%
3 -Percentage of Expenditures That Aid in The Prevention or Elimination of Slum or Blight	8.02%
4 -Percentage of Expenditures Addressing Urgent Needs	0.00%
5 -Funds Expended in Neighborhood (Community For State) Revitalization Strategy Areas and by Community Development Financial Institution.	$0.00
6 -Percentage of Funds Expended in Neighborhood (Community For State) Revitalization Strategy Areas and by Community Development Financial Institution	0.00%

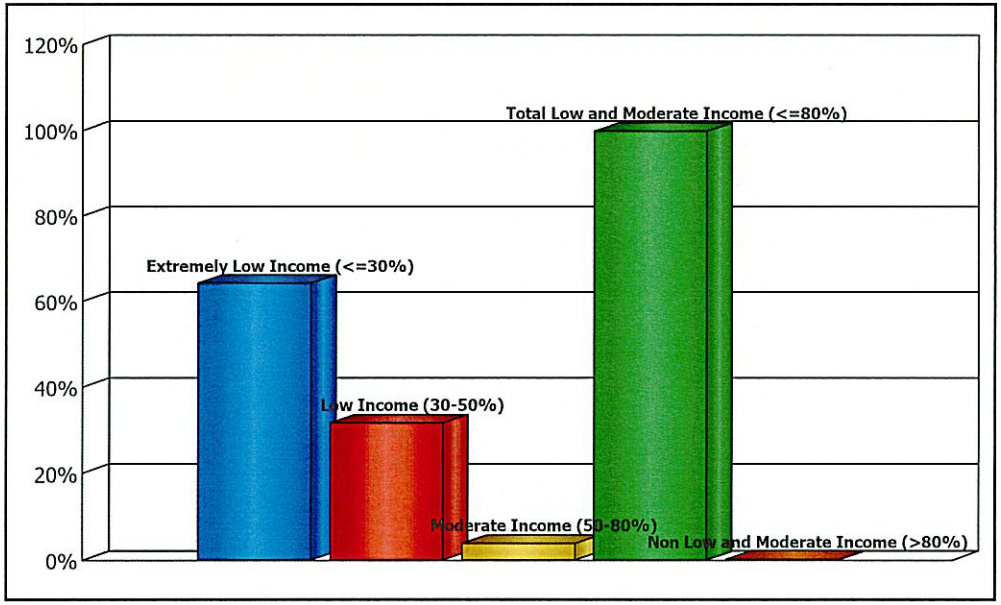


CDBG Beneficiaries by Racial/Ethnic Category[4]

Race	Total	Hispanic
White	56.27%	54.76%
Black/African American	13.08%	9.62%
Asian	0.75%	0.10%
American Indian/Alaskan Native	0.21%	0.20%
Native Hawaiian/Other Pacific Islander	0.06%	0.05%
American Indian/Alaskan Native & White	0.12%	0.05%
Asian & White	0.39%	0.20%
Black/African American & White	6.03%	3.62%
Amer. Indian/Alaskan Native & Black/African Amer.	0.00%	0.00%
Other multi-racial	23.09%	31.41%
Asian/Pacific Islander (valid until 03-31-04)	0.00%	0.00%
Hispanic (valid until 03-31-04)	0.00%	0.00%

Income of CDBG Beneficiaries

Income Level	Percentage
Extremely Low Income (<=30%)	64.25%
Low Income (30-50%)	31.75%
Moderate Income (50-80%)	3.88%
Total Low and Moderate Income (<=80%)	99.88%
Non Low and Moderate Income (>80%)	0.12%



Program Year 2025 Accomplishments

Accomplishment	Number
Actual Jobs Created or Retained	14
Households Receiving Housing Assistance	1,749
Persons Assisted Directly, Primarily By Public Services and Public Facilities	3,318
Persons for Whom Services and Facilities were Available	12,010 [5]
Units Rehabilitated-Single Units	3
Units Rehabilitated-Multi Unit Housing	11

Funds Leveraged for Activities Completed: $1,691,398.00

Notes

1 Also, additional funds may have been available from prior years.

2 The return of grant funds is not reflected in these expenditures.

3 Derived by dividing annual expenditures for low-and moderate-income activities by the total expenditures for all activities (excluding planning and administration, except when State planning activities have a national objective) during the program year.

4 For entitlement communities, these data are only for those activities that directly benefit low- and moderate-income persons or households. They do not include data for activities that provide assistance to low- and moderate-income persons on an area basis, activities that aid in the prevention and elimination of slums and blight, and activities that address urgent needs. For states, these data are reported for all activities that benefit low- and moderate-income persons or households, aid in the prevention and elimination of slums and blight, and address urgent needs.

5 This number represents the total number of persons/households for whom services/facilities were available for [in many cases] multiple area benefit activities as reported by grantees. A service or facility meeting the national objective of benefiting low- and moderate-income persons on an area basis is available to all residents of the area served by the activity. If one or more activities had the same or overlapping service areas, the number of persons served by each activity was used to calculate the total number served; e.g., if two activities providing different services had the same service area, the number of persons in the service area would be counted twice; once for each activity.

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
CDBG Housing Rehabilitation Report
HAVERHILL, MA

CDBG Owner/Occupied Housing Rehabilitation Activities Completed During Fiscal Year 2025

Total

Matrix Code	Total Expenditures	Total Units Assisted	Average Cost
14A	$75,383.92	6	$12,563.98
14B	$111,143.27	8	$13,892.90
14C	$0.00	0	$0.00
14D	$0.00	0	$0.00
14F	$0.00	0	$0.00
14G	$0.00	0	$0.00
14H	$929.25	13	$71.48
14I	$0.00	0	$0.00
16A	$0.00	0	$0.00
Totals	**$187,456.44**	**27**	**$6,942.83**

Excluding security devices, smoke detectors, emergency repairs, painting and tool lending

Matrix Code	Total Expenditures	Total Units Assisted	Average Cost
14A	$75,383.92	6	$12,563.98
14B	$111,143.27	8	$13,892.90
14C	$0.00	0	$0.00
14D	$0.00	0	$0.00
14F	$0.00	0	$0.00
14G	$0.00	0	$0.00
14H	$0.00	0	$0.00
14I	$0.00	0	$0.00
16A	$0.00	0	$0.00
Totals	**$186,527.19**	**14**	**$13,323.37**

* Units Assisted and Expenditures displayed for these categories will be duplicated in other asterisked categories if a grantee performed more than one of these functions for any activity.

Total

Matrix Code	Total Expenditures	Total Units Assisted	Average Cost
14A	$0.00	0	$0.00
14B	$99,200.54	11	$9,018.23
14C	$0.00	0	$0.00
14D	$0.00	0	$0.00
14F	$0.00	0	$0.00
14G	$0.00	0	$0.00
14H	$929.25	7	$132.75
14I	$0.00	0	$0.00
16A	$0.00	0	$0.00
Totals	**$100,129.79**	**18**	**$5,562.77**

Excluding security devices, smoke detectors, emergency repairs, painting and tool lending

Matrix Code	Total Expenditures	Total Units Assisted	Average Cost
14A	$0.00	0	$0.00
14B	$99,200.54	11	$9,018.23
14C	$0.00	0	$0.00
14D	$0.00	0	$0.00
14F	$0.00	0	$0.00
14G	$0.00	0	$0.00
14H	$0.00	0	$0.00
14I	$0.00	0	$0.00
16A	$0.00	0	$0.00
Totals	**$99,200.54**	**11**	**$9,018.23**

* Units Assisted and Expenditures displayed for these categories will be duplicated in other asterisked categories if a grantee performed more than one of these functions for any activity.

HAVERHILL

Count of CDBG Activities with Disbursements by Activity Group & Matrix Code

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Acquisition	Acquisition of Real Property (01)	1	$0.00	0	$0.00	1	$0.00
	Clearance and Demolition (04)	0	$0.00	1	$2,113.02	1	$2,113.02
	Total Acquisition	**1**	**$0.00**	**1**	**$2,113.02**	**2**	**$2,113.02**
Economic Development	ED Technical Assistance (18B)	1	$0.00	0	$0.00	1	$0.00
	Micro-Enterprise Assistance (18C)	1	$0.00	2	($346.50)	3	($346.50)
	Total Economic Development	**2**	**$0.00**	**2**	**($346.50)**	**4**	**($346.50)**
Housing	Homeownership Assistance-excluding Housing Counseling under 24 CFR 5.100 (13B)	0	$0.00	3	$30,000.00	3	$30,000.00
	Rehab; Single-Unit Residential (14A)	6	$38,516.10	5	$42,207.62	11	$80,723.72
	Rehab; Multi-Unit Residential (14B)	4	$40,962.73	6	$71,000.54	10	$111,963.27
	Rehabilitation Administration (14H)	1	$1,356.73	4	$188,549.35	5	$189,906.08
	Code Enforcement (15)	0	$0.00	2	$72,708.88	2	$72,708.88
	Total Housing	**11**	**$80,835.56**	**20**	**$404,466.39**	**31**	**$485,301.95**
Public Facilities and Improvements	Homeless Facilities (not operating costs) (03C)	0	$0.00	1	$10,000.00	1	$10,000.00
	Parks, Recreational Facilities (03F)	0	$0.00	1	$95,406.73	1	$95,406.73
	Street Improvements (03K)	1	$65,510.19	0	$0.00	1	$65,510.19
	Other Public Improvements Not Listed in 03A-03S (03Z)	1	$0.00	5	$66,671.83	6	$66,671.83
	Non-Residential Historic Preservation (16B)	0	$0.00	1	$2,777.19	1	$2,777.19
	Total Public Facilities and Improvements	**2**	**$65,510.19**	**8**	**$174,855.75**	**10**	**$240,365.94**
Public Services	Operating Costs of Homeless/AIDS Patients Programs (03T)	0	$0.00	2	$25,450.00	2	$25,450.00
	Senior Services (05A)	0	$0.00	1	$18,000.00	1	$18,000.00
	Youth Services (05D)	0	$0.00	5	$31,000.00	5	$31,000.00
	Substance Abuse Services (05F)	0	$0.00	1	$1,442.29	1	$1,442.29
	Employment Training (05H)	1	$52,500.00	1	$4,552.84	2	$57,052.84
	Child Care Services (05L)	0	$0.00	1	$7,000.00	1	$7,000.00
	Subsistence Payment (05Q)	0	$0.00	4	$36,120.11	4	$36,120.11
	Food Banks (05W)	1	$0.00	5	$29,000.00	6	$29,000.00

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Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Public Services	**Total Public Services**	**2**	**$52,500.00**	**20**	**$152,565.24**	**22**	**$205,065.24**
General Administration and Planning	General Program Administration (21A)	1	$43,006.21	4	$118,794.86	5	$161,801.07
	Total General Administration and Planning	**1**	**$43,006.21**	**4**	**$118,794.86**	**5**	**$161,801.07**
Grand Total		**19**	**$241,851.96**	**55**	**$852,448.76**	**74**	**$1,094,300.72**

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CDBG Sum of Actual Accomplishments by Activity Group and Accomplishment Type

Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Acquisition	Clearance and Demolition (04)	Housing Units	0	20	20
	Total Acquisition		**0**	**20**	**20**
Economic Development	ED Technical Assistance (18B)	Business	0	0	0
	Micro-Enterprise Assistance (18C)	Business	0	5,495	5,495
	Total Economic Development		**0**	**5,495**	**5,495**
Housing	Homeownership Assistance-excluding Housing Counseling under 24 CFR 5.100 (13B)	Households	0	3	3
	Rehab; Single-Unit Residential (14A)	Housing Units	2	10	12
	Rehab; Multi-Unit Residential (14B)	Housing Units	4	19	23
	Code Enforcement (15)	Housing Units	0	30,424	30,424
	Total Housing		**6**	**30,456**	**30,462**
Public Facilities and Improvements	Parks, Recreational Facilities (03F)	Public Facilities	0	1,915	1,915
	Street Improvements (03K)	Persons	0	0	0
	Other Public Improvements Not Listed in 03A-03S (03Z)	Persons	0	0	0
		Housing Units	0	1	1
		Public Facilities	0	990	990
		Jobs	0	15	15
	Non-Residential Historic Preservation (16B)	Organizations	0	4,250	4,250
	Total Public Facilities and Improvements		**0**	**7,171**	**7,171**
Public Services	Operating Costs of Homeless/AIDS Patients Programs (03T)	Persons	0	144	144
	Senior Services (05A)	Persons	0	55	55
	Youth Services (05D)	Persons	0	508	508
	Substance Abuse Services (05F)	Persons	0	40	40
	Employment Training (05H)	Persons	0	6	6
	Child Care Services (05L)	Persons	0	3	3
	Subsistence Payment (05Q)	Persons	0	62	62
	Food Banks (05W)	Persons	0	2,684	2,684
	Total Public Services		**0**	**3,502**	**3,502**
Grand Total			**6**	**46,644**	**46,650**

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CDBG Beneficiaries by Racial / Ethnic Category

Housing-Non Housing	Race	Total Persons	Total Hispanic Persons	Total Households	Total Hispanic Households
Housing	White	0	0	34	7
	Black/African American	0	0	3	2
	Other multi-racial	0	0	41	38
	Total Housing	**0**	**0**	**78**	**47**
Non Housing	White	2,456	1,475	1	0
	Black/African American	560	263	0	0
	Asian	29	2	0	0
	American Indian/Alaskan Native	9	6	0	0
	Native Hawaiian/Other Pacific Islander	2	1	0	0
	American Indian/Alaskan Native & White	4	1	0	0
	Asian & White	15	5	0	0
	Black/African American & White	233	88	0	0
	Amer. Indian/Alaskan Native & Black/African Amer.	2	0	0	0
	Other multi-racial	908	749	0	0
	Total Non Housing	**4,218**	**2,590**	**1**	**0**
Grand Total	White	2,456	1,475	35	7
	Black/African American	560	263	3	2
	Asian	29	2	0	0
	American Indian/Alaskan Native	9	6	0	0
	Native Hawaiian/Other Pacific Islander	2	1	0	0
	American Indian/Alaskan Native & White	4	1	0	0
	Asian & White	15	5	0	0
	Black/African American & White	233	88	0	0
	Amer. Indian/Alaskan Native & Black/African Amer.	2	0	0	0
	Other multi-racial	908	749	41	38
	Total Grand Total	**4,218**	**2,590**	**79**	**47**

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	ACTIVITY FUNDED AMOUNT (CDBG Funds + LEVERAGING Funds)	CDBG FUNDED AMOUNT	% CDBG FUNDED	CDBG DRAWN AMOUNT	% CDBG DRAWN	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE OCCUPIED OWNER	CUMULATIVE UNITS RENTER
2026	4379	1547	REHABILITATION ADMIN EXPENSE	OPEN	14H	LMH	$67,461.73	$67,461.73	100.0	$1,584.73	2.3	0	0	0.0	0	0
2026	4379	1551	REHABILITATION SALARIES PY26	OPEN	14H	LMH	$307,000.00	$150,000.00	48.9	$27,855.56	9.1	0	0	0.0	0	0
			2026 TOTALS: BUDGETED/UNDERWAY				$374,461.73	$217,461.73	58.0	$29,440.29	7.8	0	0	0.0	0	0
			COMPLETED				$0.00	$0.00	0.0	$0.00	0.0	0	0	0.0	0	0
							$374,461.73	$217,461.73	58.0	$29,440.29	7.8	0	0	0.0	0	0

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	ACTIVITY FUNDED AMOUNT (CDBG Funds + LEVERAGING Funds)	CDBG FUNDED AMOUNT	% CDBG FUNDED	CDBG DRAWN AMOUNT	% CDBG DRAWN	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE OCCUPIED OWNER	CUMULATIVE UNITS RENTER
2025	4117	1508	REHABILITATION ADMIN EXPENSE	COM	14H	LMH	$61,539.60	$61,539.60	100.0	$61,539.60	100.0	0	0	0.0	0	0
2025	4117	1513	REHABILITATION SALARIES PY25	COM	14H	LMH	$126,080.50	$126,080.50	100.0	$126,080.50	100.0	0	0	0.0	0	0
2025	4136	1512	47 6th Avenue DeLeading and Rehab	COM	14B	LMH	$29,475.99	$29,475.99	100.0	$29,475.99	100.0	2	2	100.0	1	1
2025	4136	1516	81 Franklin Street Rehabilitation	COM	14A	LMH	$14,258.87	$14,258.87	100.0	$14,258.87	100.0	1	1	100.0	1	0
2025	4136	1527	Rebuilding Together- Annual Rebuilding Day	OPEN	14A	LMH	$28,611.00	$17,500.00	61.2	$0.00	0.0	0	0	0.0	0	0
2025	4136	1531	115 Fountain Street Rehabilitation	OPEN	14A	LMH	$12,705.00	$12,705.00	100.0	$0.00	0.0	0	0	0.0	0	0
2025	4136	1532	591 Main Street Rehabilitation and DeLeading	OPEN	14A	LMH	$20,000.00	$20,000.00	100.0	$0.00	0.0	0	0	0.0	0	0
2025	4136	1541	223 Boardman Street Rehabilitation	OPEN	14A	LMH	$26,750.00	$26,750.00	100.0	$21,050.00	78.7	1	1	100.0	1	0
2025	4136	1543	100 Primrose Street Rehabilitation and DeLeading	COM	14A	LMH	$6,309.64	$6,309.64	100.0	$6,309.64	100.0	1	1	100.0	1	0
2025	4136	1545	92 Hancock Street Rehabilitation	OPEN	14A	LMH	$0.00	$0.00	0.0	$0.00	0.0	0	0	0.0	0	0
2025	4138	1530	963-965 Amesbury Road DeLeading and Rehabilitation	OPEN	14B	LMH	$12,000.00	$12,000.00	100.0	$0.00	0.0	0	0	0.0	0	0
2025	4138	1544	467 Washington Street Rehabilitation and DeLeading	OPEN	14B	LMH	$8,320.00	$8,320.00	100.0	$820.00	9.9	0	0	0.0	0	0
2025	4141	1517	Fire Prevention/Emergency Relief PY25	COM	14B	LMH	$5,691.00	$4,691.00	82.4	$4,691.00	82.4	9	8	88.9	3	6

2025	TOTALS: BUDGETED/UNDERWAY		$108,386.00	$97,275.00	89.7	$21,870.00	20.1	1	1	100.0	1	0
	COMPLETED		$243,355.60	$242,355.60	99.5	$242,355.60	99.5	13	12	92.3	6	7
			$351,741.60	$339,630.60	96.5	$264,225.60	75.1	14	13	92.8	7	7

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	ACTIVITY FUNDED AMOUNT (CDBG Funds + LEVERAGING Funds)	CDBG FUNDED AMOUNT	% CDBG FUNDED	CDBG DRAWN AMOUNT	% CDBG DRAWN	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE OCCUPIED OWNER	CUMULATIVE UNITS RENTER
2024	5027	1463	REHABILITATION SALARIES PY24	COM	14H	LMH	$131,986.25	$131,986.25	100.0	$131,986.25	100.0	20	20	100.0	13	7
2024	5027	1467	REHABILITATION ADMIN EXPENSE	COM	14H	LMH	$79,053.46	$79,053.46	100.0	$79,053.46	100.0	20	20	100.0	13	7
2024	5030	1461	65 Lamoille Avenue De-leading	COM	14I	LMH	$15,670.00	$15,670.00	100.0	$15,670.00	100.0	2	2	100.0	1	1
2024	5030	1492	Rebuilding Together- Annual Rebuilding Day	COM	14A	LMH	$65,325.00	$20,225.00	31.0	$20,225.00	31.0	6	6	100.0	6	0
2024	5030	1498	33 High Street Rehabilitation and DeLeading	COM	14B	LMH	$47,702.55	$32,702.55	68.6	$32,702.55	68.6	2	2	100.0	1	1
2024	5030	1503	97 Primrose Street Rehab and DeLeading	COM	14A	LMH	$17,520.25	$17,520.25	100.0	$17,520.25	100.0	1	1	100.0	1	0
2024	5030	1504	7 Pinedale Avenue Rehabilitation	OPEN	14A	LMH	$8,409.80	$8,409.80	100.0	$5,339.80	63.5	0	0	0.0	0	0
2024	5030	1507	649 Primrose Street Rehabilitation	COM	14A	LMH	$12,888.16	$10,388.16	80.6	$10,388.16	80.6	1	1	100.0	1	0
2024	5031	1468	100-102 Blaisdell Avenue Rehabilitation	COM	14B	LMH	$61,876.00	$61,876.00	100.0	$61,876.00	100.0	2	1	50.0	1	1
2024	5031	1488	39-41 19th Avenue Rehabilitation	OPEN	14B	LMH	$32,287.16	$32,287.16	100.0	$32,287.16	100.0	1	1	100.0	1	0
2024	5031	1494	31 Vine Street DeLeading	COM	14B	LMH	$15,469.64	$15,469.64	100.0	$15,469.64	100.0	2	2	100.0	1	1
2024	5031	1495	36 John Street Rehabilitation	COM	14B	LMH	$14,819.89	$4,819.89	32.5	$4,819.89	32.5	2	2	100.0	1	1
2024	5031	1496	55-57 9th Avenue-- L'Arche group home- Accessibility modifications	COM	14B	LMH	$12,040.00	$9,540.00	79.2	$9,540.00	79.2	3	3	100.0	3	0
2024	5031	1506	233 Franklin Street Roof Replacement and Rehabilitation	OPEN	14B	LMH	$28,200.00	$28,200.00	100.0	$28,200.00	100.0	3	3	100.0	1	2
2024	TOTALS: BUDGETED/UNDERWAY						$68,896.96	$68,896.96	100.0	$65,826.96	95.5	4	4	100.0	2	2
	COMPLETED						$474,351.20	$399,251.20	84.1	$399,251.20	84.1	61	60	98.3	42	19
							$543,248.16	$468,148.16	86.1	$465,078.16	85.6	65	64	98.4	44	21

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL OBJ	ACTIVITY FUNDED AMOUNT (CDBG Funds + LEVERAGING Funds)	CDBG FUNDED AMOUNT	% CDBG FUNDED	CDBG DRAWN AMOUNT	% CDBG DRAWN	OCCUPIED TOTAL	UNITS L/M	% L/M	CUMULATIVE OCCUPIED OWNER	CUMULATIVE UNITS RENTER
2023	9642	1416	REHABILITATION SALARIES PY23	COM	14H	LMH	$133,782.16	$133,782.16	100.0	$133,782.16	100.0	7	7	100.0	7	0
2023	9642	1419	REHABILITATION ADMIN EXPENSE	COM	14H	LMH	$60,219.62	$60,219.62	100.0	$60,219.62	100.0	7	7	100.0	7	0
2023	9775	1447	Rebuilding Together- Annual Rebuilding Day	COM	14A	LMH	$55,000.00	$40,000.00	72.7	$40,000.00	72.7	5	5	100.0	5	0
2023	9775	1449	44 Charles Street Rehabilitation	COM	14A	LMH	$20,540.00	$20,540.00	100.0	$20,540.00	100.0	1	1	100.0	1	0
2023	9775	1450	12 Studley Street Rehabilitation	COM	14A	LMH	$7,062.60	$7,062.60	100.0	$7,062.60	100.0	1	1	100.0	1	0
2023	9775	1451	147 Franklin Street Rehabilitation	COM	14A	LMH	$10,446.32	$10,446.32	100.0	$10,446.32	100.0	1	1	100.0	1	0
2023	9775	1454	3 Sheldon Street Rehabilitation	COM	14A	LMH	$1,705.00	$1,705.00	100.0	$1,705.00	100.0	1	1	100.0	1	0
2023	9775	1455	22 Union Street Rehabilitation	COM	14A	LMH	$23,365.00	$21,365.00	91.4	$21,365.00	91.4	1	1	100.0	1	0
2023	9799	1453	32 Hillside Street Rehabilitation	COM	14B	LMH	$118,103.21	$94,103.21	79.7	$94,103.21	79.7	1	1	100.0	1	0
			2023 TOTALS: BUDGETED/UNDERWAY				$0.00	$0.00	0.0	$0.00	0.0	0	0	0.0	0	0
				COMPLETED			$430,223.91	$389,223.91	90.4	$389,223.91	90.4	25	25	100.0	25	0
							$430,223.91	$389,223.91	90.4	$389,223.91	90.4	25	25	100.0	25	0

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2022	7287	1365	REHABILITATION SALARIES PY22	COM	14H	LMH	$131,948.07	$131,948.07	100.0	$131,948.07	100.0	15	15	100.0	15	0
2022	7287	1374	REHABILITATION ADMIN EXPENSE	COM	14H	LMH	$62,251.06	$62,251.06	100.0	$62,251.06	100.0	15	15	100.0	15	0
2022	7674	1387	211 River Street Unit #3 Rehabilitation	COM	14A	LMH	$11,443.95	$11,443.95	100.0	$11,443.95	100.0	1	1	100.0	1	0
2022	7674	1401	627 Primrose Street Rehabilitation	COM	14A	LMH	$28,824.89	$28,824.89	100.0	$28,824.89	100.0	1	1	100.0	1	0
2022	7674	1403	58 Charles Street Rehabilitation and Deleading	COM	14A	LMH	$91,969.85	$91,969.85	100.0	$91,969.85	100.0	1	1	100.0	1	0
2022	7674	1404	31 Saltonstall Road Rehab + Lead Water Line Replacement	COM	14A	LMH	$4,083.11	$4,083.11	100.0	$4,083.11	100.0	1	1	100.0	1	0
2022	7674	1413	ANNUAL REBUILDING DAY	COM	14A	LMH	$4,980.77	$4,980.77	100.0	$4,980.77	100.0	4	4	100.0	4	0

Matrix Code	Activity Group	Matrix Code Name	Disbursements during PY 2025	Percent of Total Disbursed in 2025
04	AC	Clearance and Demolition	2,113.02	0.19%
Subtotal for : Acquisition			**2,113.02**	**0.19%**
18C	ED	Micro-Enterprise Assistance	-346.50	-0.03%
Subtotal for : Economic Development			**-346.50**	**-0.03%**
13B	HR	Homeownership Assistance-excluding Housing Counseling under 24 CFR 5.100	30,000.00	2.74%
14A	HR	Rehab; Single-Unit Residential	80,723.72	7.38%
14B	HR	Rehab; Multi-Unit Residential	111,963.27	10.23%
14H	HR	Rehabilitation Administration	189,906.08	17.35%
15	HR	Code Enforcement	72,708.88	6.64%
Subtotal for : Housing			**485,301.95**	**44.35%**
03C	PI	Homeless Facilities (not operating costs)	10,000.00	0.91%
03F	PI	Parks, Recreational Facilities	95,406.73	8.72%
03K	PI	Street Improvements	65,510.19	5.99%
03Z	PI	Other Public Improvements Not Listed in 03A-03S	66,671.83	6.09%
16B	PI	Non-Residential Historic Preservation	2,777.19	0.25%
Subtotal for : Public Facilities and Improvements			**240,365.94**	**21.97%**
03T	PS	Operating Costs of Homeless/AIDS Patients Programs	25,450.00	2.33%
05A	PS	Senior Services	18,000.00	1.64%
05D	PS	Youth Services	31,000.00	2.83%
05F	PS	Substance Abuse Services	1,442.29	0.13%
05H	PS	Employment Training	57,052.84	5.21%
05L	PS	Child Care Services	7,000.00	0.64%
05Q	PS	Subsistence Payment	36,120.11	3.30%
05W	PS	Food Banks	29,000.00	2.65%
Subtotal for : Public Services			**205,065.24**	**18.74%**
21A	AP	General Program Administration	161,801.07	14.79%
Subtotal for : General Administration and Planning			**161,801.07**	**14.79%**
Total Disbursements			**1,094,300.72**	**100.00%**