

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Moorhead made progress in achieving the goals of the 2025 Annual Action Plan. Activities completed during the 2025 program year include the following:

- Owner-occupied housing rehabilitation was completed on 2 single family dwellings. This activity assists with preserving the City's affordable housing stock, removal of lead-based paint hazards, and improving living conditions for low-to-moderate income households.
- Public service grants were provided, benefitting a total of 382 individuals. Public services benefitted low-to-moderate income households to help meet identified needs of youth services, senior services, and services for those experiencing homelessness.

Activities underway, but not yet complete, include the following:

- Owner-occupied housing rehabilitation is underway on 4 single family dwellings.
- Habitat and Cass Clay Community Land Trust both have activities underway. CDBG funds were used towards acquisition costs of infrastructure assessments. Once a low-to-moderate income household closes on the dwelling, the City will be able to report accomplishments on this activity

Currently the city of Moorhead has the Acquisition Activity for Creative Care for Reaching Independence (CCRI) out for a public comment period due to an amendment. This activity is out for comment to be cancelled as CCRI has expressed difficulty in finding a parcel of land that fits their price point and need for a group home and requested to withdraw their activity for the 2025 plan. These funds are currently out for comment to be reallocated to a Slum and Blight activity.

The year 2025 was the first year of a five-year Consolidated Plan cycle for housing and community development. The City of Moorhead's 2025 CDBG expenditures were consistent with its Consolidated Plan and one-year action plan. The City prioritized its Community Development Block Grant (CDBG) resources on activities to maintain and create affordable housing opportunity within the community as follows:

Single Family Home Rehabilitation Loan Program: Constituting the largest allocation of Moorhead's CDBG resources, this program addressed affordable housing preservation by completing safety, energy, and structural improvements to six housing units occupied by low-moderate income households.

Homelessness Objectives: To serve low-income people many of whom are primarily homeless, CDBG funds were utilized for the Opportunities Under Transit (OUT) program which provides discounted bus passes for extremely low income persons. Bus passes may be used by Moorhead residents who meet the income qualifications of the thirty percent average median income.

Other Non-housing Community Development: The City continued a longstanding and important CDBG program in 2025, after school activities for low income youth. In 2025 28 kids participated in after-school programming at a Moorhead Park located in a tract neighborhood where more than 51% that reside in that neighborhood are low to moderate income folks. Snow removal program for 2025 provided up to 28 households where the homeowner was either elderly and or disabled which provided them with safe accessibility in their home and also extended for some their ability to age in place.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
AH1 Affordable Housing	Affordable Housing	CDBG: \$40500	Rental units constructed	Household Housing Unit	2	0	0.00%	1	0	0.00%

AH1 Affordable Housing	Affordable Housing	CDBG: \$40500	Rental units rehabilitated	Household Housing Unit		0				
AH2 Affordable Housing	Affordable Housing	CDBG: \$244893	Homeowner Housing Rehabilitated	Household Housing Unit	35	2	5.71%	7	2	28.57%
AH3 Affordable Housing	Affordable Housing	CDBG: \$55000	Homeowner Housing Added	Household Housing Unit	5	0	0.00%	2	0	0.00%
AH4 Affordable Housing	Affordable Housing	CDBG: \$0	Other	Other	100	0	0.00%	20	0	0.00%
HL1 Homelessness	Affordable Housing Homeless	CDBG: \$0	Other	Other	1	0	0.00%	1	0	0.00%
HL2 Homelessness	Homeless	CDBG: \$15200	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	300	326	108.67%	100	326	326.00%
HL2 Homelessness	Homeless	CDBG: \$15200	Homelessness Prevention	Persons Assisted	0	0		0	0	
HL2 Homelessness	Homeless	CDBG: \$15200	Other	Other	0	0		0	0	
NH-3 Slum & Blight Removal	Non-Housing Community Development		Buildings Demolished	Buildings	2	0	0.00%			

NH2- Non Housing Community Development Need	Non-Housing Community Development	CDBG: \$27700	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	300	28	9.33%	100	28	28.00%
NH3-Public Facility Rehabilitation & Accessibility	Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	500	0	0.00%			
SN1 Non-Homeless Special Needs Services	Non-Homeless Special Needs	CDBG: \$0	Other	Other	0	0		0	0	
SN2-Non-Homeless Special Needs Services	Non-Homeless Special Needs	CDBG: \$25000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		30	28	93.33%
SN2-Non-Homeless Special Needs Services	Non-Homeless Special Needs	CDBG: \$25000	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	100	28	28.00%			

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

giving special attention to the highest priority activities identified.

High priority needs identified in the 5-year plan include affordable housing, homeless services and prevention, and non-housing community development needs. The activities associated with these priority needs include rehabilitating or constructing affordable rental and homeowner housing, slum and blight removal, and after school and summer programming for kids living in low to moderate income households. These priority activities were funded by Moorhead's CDBG program.

Activities listed in this section have successfully addressed the strategic plan priorities to date.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	241
Black or African American	45
Asian	3
American Indian or American Native	89
Native Hawaiian or Other Pacific Islander	4
Total	382
Hispanic	0
Not Hispanic	382

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

CDBG is generally serving a more diverse population than the racial composition of the City of Moorhead. According to the 2025 US Census Bureau:

82.4% of Moorhead's population is White 63% of all CDBG beneficiaries are of this race);

6.4% is Black or African American (12% of CDBG beneficiaries are of this race);

.9 % is American Indian and/or Alaska Native (23% of CDBG beneficiaries are of this race);

0.1% is Native Hawaiian and Other Pacific Islander alone (1% of CDBG beneficiaries are of this race)

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	822,128	206,057

Table 3 - Resources Made Available

Narrative

CDBG: Resources made available include the unexpended funds at the end of the 2024 program year (\$321,637.77); program income (\$143,797.50), and 2025 Entitlement grant (\$356,693). The chart above states the amount of 2025 funds that were expended but does adequately reflect the amount of 2025 funds that are obligated to activities. Some of the 2025 activities are currently in process but not complete such as home rehabilitation projects and acquisition due to construction and availability of materials.

CDBG-CV Resources made available include the 2020 award amount of \$349,666 of which \$338,665.45 has been expended at 2025 year end.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description

Table 4 – Identify the geographic distribution and location of investments

Narrative

There were no geographically targeted activities in Moorhead's CDBG Consolidated Plan. Activities are conducted city-wide.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

None of the CDBG activities require matching funds; regardless, the CDBG funds were used to leverage and compliment other investments in the community. Minnesota Housing provides significant mortgage assistance in Moorhead every year. In 2025, there were 62 mortgage loans totaling more than \$8Million in financing assistance.

The City of Moorhead structures its housing rehabilitation assistance and acquisition of residential lots for homeowners as deferred no-interest mortgages so as to recycle the funds for future community development activities; repayments are reported as CDBG program income. The CDBG loan portfolio balance is \$4,172,422.11 representing 220 outstanding loans. In 2025, there were loan repayments totaling \$143,797.50 There were no loans written off due to foreclosures.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	0	0
Number of Special-Needs households to be provided affordable housing units	0	0
Total	0	0

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	3	0
Number of households supported through Rehab of Existing Units	7	2
Number of households supported through Acquisition of Existing Units	0	0
Total	10	2

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

AH2 Affordable Housing -Rehabilitate 7 single family homes under the home rehabilitation loan program in program year 2025. **Progress:** The city of Moorhead has completed 2 home rehabilitation loan program activities and currently has 4 that are underway but have not completed the project to date. Project completion is close on the 4 that are in progress but contractors are currently waiting on products and managing other projects that are ongoing.

AH3 Affordable Housing -Construct at least 3 affordable housing units for homeownership by program year end 2025. **Progress:** The city of Moorhead is in current agreements with Habitat for Humanit and Cass Clay Community Land Trust and the projects are in process but the homes are not yet complete and the reporting of accomplishments for these activities must occur after the income eligible homeowner is in the home.

Discuss how these outcomes will impact future annual action plans.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	326	0
Low-income	2	0
Moderate-income	0	0
Total	328	0

Table 7 – Number of Households Served

Narrative Information

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Addressing the emergency shelter and transitional housing needs of homeless persons

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Actions taken to provide assistance to troubled PHAs

Moorhead Public Housing Agency is not designated as troubled.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

In 2025, the City of Moorhead continued efforts to identify and reduce policy-related barriers to affordable housing. The City regularly reviews zoning ordinances, land use regulations, and development standards to ensure they support the creation and preservation of affordable housing. Adjustments to zoning and land-use policies have focused on allowing greater flexibility for mixed-density residential development, encouraging infill development, and supporting rehabilitation of existing housing stock. The City also evaluates fees, permitting processes, and building requirements to minimize unnecessary cost burdens on housing developers, particularly those pursuing affordable or income-restricted projects. Where feasible, Moorhead works to streamline review processes and maintain consistency in development timelines to help ensure predictability for builders and reduce delays that can increase project costs.

In coordination with regional partners—including Clay County Housing and Redevelopment Authority, Moorhead Public Housing, and the local Continuum of Care—the City monitors how state and local policies affect affordable housing production, preservation, and rehabilitation. Through ongoing participation in housing-related boards and committees, the Community Development Program Administrator helps share local challenges and advocate for state and federal policies that better support affordable housing development.

Additionally, the City leverages Statewide Affordable Housing Aid and other funding sources to reduce the financial impacts of aging housing stock and rehabilitation costs. These investments help offset local policy constraints and support continued preservation of long-term affordable units.

Through these combined efforts, Moorhead works to reduce regulatory barriers, support development and rehabilitation of affordable housing, and ensure policies evolve to meet the community's changing housing needs.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

In 2025, the City of Moorhead continued efforts to address obstacles that limit the ability to meet underserved community needs. Rising construction costs, aging housing stock, limited availability of affordable units, and increased demand for supportive services all present ongoing challenges. To mitigate these barriers, the City strengthened partnerships with regional organizations, service providers, and housing agencies to expand the reach of programs serving low-income households, individuals experiencing homelessness, and vulnerable populations.

The Community Development Program Administrator participates on multiple regional boards and councils—including the Clay County Interagency Council on Homelessness, the CAPLP Landlord Risk Mitigation Fund Board, and the FM Coalition to End Homelessness—to coordinate resources, identify gaps in services, and advance policies that better support underserved residents. The City also

collaborates closely with the Continuum of Care (CoC), Clay County Housing and Redevelopment Authority, Moorhead Public Housing, and Youthworks, which recently opened a youth shelter and transitional housing facility in Moorhead. These partnerships strengthen referral systems, improve access to supportive housing, and help ensure that households at risk receive timely assistance. To reduce obstacles associated with limited financial resources, the City continues to leverage Statewide Affordable Housing Aid and other state and federal funding to support rehabilitation, preservation, and development of affordable housing. Efforts to streamline program administration and simplify application processes also help ensure that low-income residents can access assistance more efficiently. Through these combined strategies, the City works to reduce service gaps, expand access to essential supports, and ensure underserved populations receive the resources needed to improve housing stability, economic security, and overall well-being.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

In 2025, the City of Moorhead continued to implement measures to reduce lead-based paint hazards and ensure compliance with federal requirements. The City's housing rehabilitation programs follow all HUD Lead-Based Paint Regulations, including risk assessments, paint inspections, safe work practices, and clearance testing. Contractors participating in rehabilitation activities are required to maintain current EPA Lead-Safe Renovator certification, ensuring work is performed safely and according to federal standards.

Increasing construction and material costs continue to impact the scale of rehabilitation work that can be completed within HUD's lead-based paint abatement thresholds. The City monitors these cost trends closely and adjusts scopes of work to avoid triggering higher-level abatement requirements that exceed available funding. Staff work directly with homeowners to prioritize critical repairs, especially those contributing to health and safety, while maintaining compliance with lead regulations.

The City also provides education on lead hazards, safe renovation practices, and the importance of maintaining painted surfaces, particularly for households with children. Collaboration with Clay County HRA, Moorhead Public Housing, and local partners helps identify units at higher risk and ensures properties receiving assistance are inspected and remediated when necessary.

Through these efforts, Moorhead works to mitigate lead-based paint hazards, protect vulnerable households, and maintain safe housing conditions across its assisted units.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

In 2025, the City of Moorhead continued to implement strategies aimed at reducing the number of poverty-level families by expanding access to affordable housing, supportive services, and economic-stability resources. The City strengthened partnerships with regional organizations to better connect low-income households with employment assistance, financial counseling, housing stability programs, and emergency supports. Through involvement on the Clay County Interagency Council on Homelessness, the CAPLP Landlord Risk Mitigation Fund Board, and the FM Coalition to End Homelessness Board, the Community Development Program Administrator helped coordinate community resources and improve referral pathways for families experiencing or at risk of poverty.

The City continued to support CAPLP's services, including employment readiness, financial capability training, and homebuyer education, which help families increase income, build assets, and achieve long-term stability. Collaboration with Moorhead Public Housing and Clay County HRA ensured low-income households had access to rental assistance, case management, and programs that reduce barriers to stable housing—an essential component of reducing poverty.

Additionally, partnerships with Youthworks—particularly following the opening of its youth shelter and transitional housing facility—help prevent youth homelessness and support young people in accessing education, employment, and life-skills services that improve long-term economic outcomes. The City also leveraged state and federal resources, including Statewide Affordable Housing Aid, to support rehabilitation projects that preserve affordable housing for extremely low-income residents.

Through these coordinated efforts, the City works to address the root causes of poverty, reduce financial instability, and ensure households have access to the services and supports needed to improve economic well-being.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The strength of the institutional structure comes from the wide variety of organizations that collaborate to address housing and community development issues within the community. The City of Moorhead works to maintain and build its relationships with local organizations, businesses, and residents and will continue to communicate and share existing needs assessment data to address emerging community needs.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

In 2025, the City of Moorhead continued to strengthen coordination between public and private housing providers and social service agencies to improve delivery of housing assistance, supportive services, and community-wide responses to unmet needs. The Community Development Program Administrator plays an active role in regional collaboration efforts by serving on multiple boards and councils, including the Clay County Interagency Council on Homelessness, the CAPLP Landlord Risk Mitigation Fund Board, and the FM Coalition to End Homelessness. These partnerships help align City programs with the work of both public and private organizations and ensure consistent communication across agencies serving low-income and vulnerable residents.

The City maintained strong coordination with Clay County Housing and Redevelopment Authority, Moorhead Public Housing, and private rental property owners to improve access to affordable housing units and strengthen landlord engagement efforts. Collaboration with CAPLP, West Central Initiative, Clay County Social Services, and other community-based organizations helps connect residents to employment resources, financial counseling, homebuyer education, youth services, transportation assistance, and health and wellness supports.

In 2025, coordination efforts expanded through the City's partnership with Youthworks, which opened a youth shelter and transitional housing facility in Moorhead. This partnership strengthens connections between youth services providers, private housing partners, and public agencies to support young

people facing housing instability or exiting systems of care.

Regular communication, cross-agency referrals, joint planning meetings, and collaborative problem-solving continue to enhance the community's ability to respond to housing needs and deliver comprehensive support. These efforts help ensure that resources are used effectively, service gaps are identified early, and residents benefit from a well-connected network of housing and social service providers.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

In 2025, the City of Moorhead continued efforts to address impediments to fair housing and ensure equitable access to housing opportunities across the community. The City remains attentive to issues related to segregation, integration, and potential racially or ethnically concentrated areas of poverty. Annual monitoring of demographic trends indicates that while CDBG-funded activities continue to serve a more racially and ethnically diverse population than the city overall, Moorhead does not currently have areas of racial or ethnic concentration. The City maintains close communication with local service providers to identify disparities in access to community assets and exposure to adverse conditions, allowing for timely responses and ongoing evaluation.

To address disproportionate housing needs, the City continues to support tenant education, homebuyer education, and crime-free multi-housing programming. These efforts help residents understand their rights, strengthen landlord-tenant relationships, and improve pathways to stable housing. The City also maintains support for Housing Choice Voucher and certificate programs and collaborates with organizations committed to protecting fair housing rights.

Moorhead continues to invest in expanding and preserving affordable housing. Rehabilitation of owner-occupied units and partnerships with organizations such as Habitat for Humanity remain core strategies to address the needs of low-income households and improve housing quality. The City also works to improve accessibility for individuals with disabilities by installing temporary and permanent ramps at homes, enforcing the Minnesota Building Code and Section 504 requirements, and seeking partnerships with disability-service providers to address access needs.

The City maintains active membership in the Successful Outcomes for Tenants and Landlords (SOFTL) Committee, which meets monthly to discuss fair housing issues and hosts regular educational sessions for tenants and landlords. These meetings help strengthen community understanding of fair housing rights and responsibilities.

The Moorhead Human Rights Commission continues to play an important role in affirmatively furthering fair housing. In 2025, the Commission continued its fair housing outreach efforts, shared resources with the community, hosted speakers—including partners from the High Plains Fair Housing Center—and recognized individuals and organizations advancing human rights in Moorhead.

Through these coordinated efforts, the City continues to work proactively to address impediments, improve equitable housing access, and strengthen fair housing outcomes for residents.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

In 2025, the City of Moorhead continued to implement consistent monitoring standards and procedures to ensure that all activities under the Consolidated Plan comply with federal requirements, HUD regulations, and applicable state and local policies. The City uses a combination of desk monitoring, on-site reviews, regular communication with subrecipients, and detailed documentation to verify eligibility, track performance, and maintain long-term compliance.

The Community Development Program Administrator reviews all CDBG-funded activities, including written agreements, budgets, procurement documentation, reimbursement requests, and project files to ensure they meet HUD guidelines. Quarterly reporting, annual evaluations, and frequent communication with subrecipients allow the City to identify issues early and provide timely technical assistance. Rehabilitation and construction activities receive additional oversight through inspections, contractor compliance checks, and confirmation that all environmental and lead-based paint requirements are met.

Although Section 3 is not applicable in Moorhead, the City continues to encourage inclusive procurement practices and outreach to minority and women owned businesses where possible. Procurement processes follow federal and local standards requiring open competition and documentation of efforts to solicit bids broadly and equitably.

The City also ensures compliance with comprehensive planning requirements by aligning funded activities with goals outlined in the Consolidated Plan and Annual Action Plan. Coordination with agencies such as Clay County HRA, Moorhead Public Housing, CAPLP, the Continuum of Care, and other partners helps maintain consistency across housing and community development programs and strengthens long-term planning.

These monitoring procedures, documentation standards, and partnership-based approaches support effective program implementation, ensure regulatory compliance, and maintain accountability for activities serving Moorhead residents.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

In 2025, the City of Moorhead continued to follow its adopted Citizen Participation Plan to ensure residents have meaningful opportunities to review and comment on annual performance reports. The City provides public notice through its website and a publication in the local newspaper announcing the availability of the Performance Report and the opening of a 15-day public comment period. During this period, the City holds a community meeting to present program accomplishments and invite feedback from residents. All citizens are encouraged to attend and participate.

To ensure full accessibility, the City provides accommodations for individuals with disabilities and persons with limited English proficiency, and this information is included in public notices. Copies of the Performance Report are made available for public review at the Moorhead Public Library, the Moorhead Public Housing Agency, and the Governmental Affairs Department at City Hall. Reports are also mailed at no cost to any resident who requests one.

These efforts ensure transparent communication, broad community access to information, and opportunities for residents to provide input on the City's performance in carrying out CDBG-funded activities.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

In 2025, the City of Moorhead continued to evaluate its housing and community development objectives in response to rising costs, shifting community needs, and lessons learned from prior program years.

While core goals have remained consistent, several adjustments were influenced by program performance, market conditions, and feedback from residents and partner agencies.

Increasing construction and material costs, along with rising rehabilitation expenses, have affected the scope of housing activities the City can complete within HUD funding limits. These challenges have led the City to prioritize critical health-and-safety repairs, improve coordination with contractors, and seek additional funding sources to maintain progress toward housing preservation goals. Program limitations related to HUD's lead-based paint requirements also shaped project planning, prompting the City to review and refine rehabilitation strategies to maximize the impact of available funds.

Experience from recent program years highlighted the value of strong partnerships with regional organizations, particularly those serving households experiencing homelessness, youth in crisis, seniors, and extremely low-income families. As a result, the City increased collaboration with agencies such as CAPLP, Youthworks, Moorhead Public Housing, Clay County HRA, the Continuum of Care, and the FM Coalition to End Homelessness to strengthen service coordination and ensure programs address emerging needs effectively.

The City will continue adapting program objectives as conditions evolve, including exploring opportunities for additional state resources, adjusting scopes of work to reflect real-time cost changes, and enhancing partnerships that improve service delivery. By incorporating lessons learned, monitoring community trends, and engaging with residents and service providers, Moorhead remains committed to refining its programs to better meet local needs and advance long-term goals identified in the

Consolidated Plan.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

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Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours	0				
Total Section 3 Worker Hours	0				
Total Targeted Section 3 Worker Hours	0				

Table 8 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers	0				
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.	0				
Direct, on-the job training (including apprenticeships).	0				
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.	0				
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).	0				
Outreach efforts to identify and secure bids from Section 3 business concerns.	0				
Technical assistance to help Section 3 business concerns understand and bid on contracts.	0				
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.	0				
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.	0				
Held one or more job fairs.	0				
Provided or connected residents with supportive services that can provide direct services or referrals.	0				
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.	0				
Assisted residents with finding child care.	0				
Assisted residents to apply for, or attend community college or a four year educational institution.	0				
Assisted residents to apply for, or attend vocational/technical training.	0				
Assisted residents to obtain financial literacy training and/or coaching.	0				
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.	0				
Provided or connected residents with training on computer use or online technologies.	0				
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.	0				
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.	0				

Other.	0				
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Table 9 – Qualitative Efforts - Number of Activities by Program

Narrative

The city of Moorhead did not conduct construction activities of a size to require Section 3 reporting.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name Moorhead
 Organizational DUNS Number 085357507
 UEI
 EIN/TIN Number 416005386
 Identify the Field Office MINNEAPOLIS
 Identify CoC(s) in which the recipient or
 subrecipient(s) will provide ESG
 assistance

ESG Contact Name

Prefix
 First Name
 Middle Name
 Last Name
 Suffix
 Title

ESG Contact Address

Street Address 1
 Street Address 2
 City
 State
 ZIP Code
 Phone Number

Extension
Fax Number
Email Address

ESG Secondary Contact

Prefix
First Name
Last Name
Suffix
Title
Phone Number
Extension
Email Address

2. Reporting Period—All Recipients Complete

Program Year Start Date	07/01/2025
Program Year End Date	06/30/2026

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name
City
State
Zip Code
DUNS Number
UEI
Is subrecipient a victim services provider
Subrecipient Organization Type
ESG Subgrant or Contract Award Amount